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Weekend

FINANCIAL TIMES

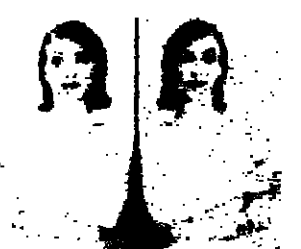
Weekend FT
A church divorced
from its people
SECTION II



Skiers who
make a splash



Out of black
and into white



World Business Newspaper

WEEKEND DECEMBER 2/DECEMBER 3 1995

D8523A

Thousands gather to greet Clinton during Dublin visit

President Bill Clinton crowned a visit to Britain and Ireland with an address in Dublin to a crowd of tens of thousands. Irish officials said the US president's trip had provided a strong platform for consolidating the search for a political settlement for the North. But UK prime minister John Major warned that the euphoria surrounding Mr Clinton's visit would not reduce pressure on the Irish Republican Army to disarm. Page 4; Super solo, Page 7

Tokyo agrees bank help plan: Japan's government agreed to use Bank of Japan advances and government guarantees to help the country's banks dispose of sizeable bad loans. Page 22

Lloyd's of London chiefs are discussing a deal with some of the most militant Names in the US which could end much of the litigation damaging the insurance market's US reputation. Page 4

Eurotunnel's Le Shuttle service been bolstered by French strikes, winning freight traffic forced on to the road by rail stoppages and passengers from the ferries hit by action at ports. Page 2; Strike latest, Page 22

RHP bids \$1.8bn for Magma: Broken Hill Proprietary, the Australian resources company, announced plans to expand its copper interests through a US\$1.8bn offer for US-based Magma Copper Company. Page 6

London stocks recover after Budget
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NEWS: EUROPE

Solana impresses all the right people

By David White in Madrid

In the space of just three weeks, Mr Javier Solana has moved from being a non-starter in the Nato stakes to appointment as secretary-general.

His credentials lie in having managed to impress both the Americans and the French, who have been at loggerheads over who should take over the top Nato job.

The affable 53-year-old Spanish foreign minister has in recent months established a good relationship with Mr Warren Christopher, US secretary of state, who will be in Madrid this weekend with President Bill Clinton for a European Union-US summit. "They like each other a lot," said a US official.

The Americans have come to



Solana: non-starter to Nato secretary-general in three weeks

respect Mr Solana as intelligent, well-briefed on sensitive subjects such as Bosnia, and a good consensus-builder. The option of Mr Solana for the Nato post became serious

when the US State Department made clear it wanted to see him confirmed.

The French accolade came earlier this week at the Euro-Mediterranean conference in

Barcelona, where Mr Solana hosted 26 other foreign ministers and persuaded Israelis, Syrians and Lebanese to agree a last-minute joint declaration. His performance was "a personal success," said Mr Hervé de Charette, French foreign minister.

The role of pragmatic conciliator has stuck to Mr Solana throughout his ministerial career, the longest of any in Mr Felipe González's Socialist government. A contemporary of Mr González, although from a very different bourgeois Madrid background, he is the only man to have stayed in the cabinet since the Socialists came to power in 1982.

Ironically, at that time, a few months after Spain joined Nato, he was opposed to membership. "We are radically against Spain's entry into

Nato," he was quoted as saying as an opposition MP. But by the time a referendum was held four years later to keep Spain in the alliance, he was arguing that not joining was a different matter from leaving.

Mr Solana, a Socialist from the early 1960s and a former professor in solid state physics, has been an MP for Madrid since the first post-Franco elections. He was culture minister, government spokesman and then education and science minister before going to foreign affairs in 1992.

His resilience in government made him an obvious heir apparent to Mr González, who had been thinking of putting up Mr Solana instead of himself as the party's candidate for prime minister in elections scheduled for March.

The move to Brussels takes

away that option - which could well have meant Mr Solana sacrificing himself in the defeat which the government is expected to suffer.

When his name was floated earlier this month, it came as a surprise both to ministers in Madrid and to Nato allies, especially considering Spain's special status in the alliance. It stands formally outside Nato's integrated military command structure, like France, but on the other hand is regarded as being, de facto, a full participant.

Mr Solana immediately faces a very challenging job, with an international force of 60,000 troops due to be sent to implement the Bosnia peace agreement. He will also have to deal with aspiring new members of Nato and Russia's opposition to enlargement.

Wrangles over the rebuilding of Bosnia

By Lionel Barber in Brussels

The EU is heading for a tussle with the US over burden-sharing to cover reconstruction of Bosnia, at the same time as it struggles to contain internal divisions over policy toward former Yugoslavia.

Brussels has suggested dividing the estimated \$6bn (£3.9bn) aid package for Bosnia on the lines of one-third paid by the EU, one-third by the US and one-third by Japan and the rest of the world.

But the US has counter-proposed a limit of \$600m for its share, particularly since it is contributing at least one-third of the proposed \$3,000 Nato-led peace-keeping force. Washington has suggested that individual EU member states top up the outlined \$2bn with at least an extra \$500m.

Burden-sharing arguments will surface at an international donors' conference in Brussels on December 18-19, co-sponsored by the World Bank and the European Commission.

However, a French diplomat said the US and Japan had indicated they would not be ready to pledge funds until next month. He criticised Brussels' recent promise to come up with \$1bn as premature, and said the Brussels meeting was a diplomatic sop to the Commission to offset the Bosnia "peace implementation" conference in London on December 8-9, and the "peace conference" in Paris on December 14.

A Commission official denied this. He said the Brussels meeting would deal with Bosnia's requirements for the first quarter of 1996, followed by a second conference in February to deal with future needs, as well as another meeting on Croatia. Behind these arguments lies a wider struggle over who and which institutions should take the lead role in former Yugoslavia, alongside the Nato peace-keeping force.

The EU has proposed Mr Carl Bildt, former Swedish prime minister and special EU envoy, should assume the role of civilian co-ordinator. But the US is making an implicit linkage between his duties and the money which the EU puts on the table for reconstruction. In the background, Mr Hans van den Broek, EU political affairs commissioner, is wary about ceding authority to Mr Bildt.

On the former Yugoslav states Mr Bildt favours drawing up "Balkan agreements" covering the entire Balkan area south of Slovenia and north of Greece, but including Albania. Mr van den Broek favours a more traditional bilateral approach of "partnership and co-operation" pacts and "association" agreements with the EU.

French strike fails to derail fortunes of Eurotunnel

By Geoff Dyer in London and Andrew Jack in Paris

There may be a three-hour wait for a taxi in Paris, the Metro may be at a standstill and the traffic jams may be 10 miles long. But there has been one beneficiary from a week of strikes in France - Eurotunnel, the Channel tunnel operator.

"November has been a record month for us, often well above the August peak period," the company said yesterday. It has won freight traffic that has been forced on to the road by rail strikes and picked up passengers from the ferries on the three days ports have been affected.

Eight days ago, the day of a country-wide general strike, Eurotunnel's Le Shuttle carried 6,900 cars, well above its previous highest figure. And on Wednesday of this week, 3,280 trucks used its service compared with a usual 2,000.

Eurostar, the rail operator which uses the tunnel, has been hit by the French strikes but said it had been operating about half its scheduled services between London and Paris. Ferry companies are putting on a brave face, claiming bookings are unaffected. But with the busy Christmas shopping period starting, they are getting worried.

Business travel has not slowed, industry sources say,



Railway workers in Marseille lay rails across streets to protest at welfare and pension reform

but the leisure market has been hit badly.

Cresta Holidays, a large tour operator to France, said it was advising customers not to book trips to Paris before Christmas. In Paris, entrepreneurs have wasted little time in taking advantage of the strikes.

SNCF, the national rail operator, said private coach companies had been illegally soliciting passengers in stations. Many shops have temporarily shut down or are working shorter hours because their sales staff have experienced difficulties in getting to work.

Matif, the futures exchange, said: "Some people are sharing cars but bicycles are becoming very popular. Our car park is full of them." One French bank was even reported to have hired a fleet of motorbikes to help its staff weave through central Paris traffic.

France and Germany gear up for next IGC

David Buchan analyses preparations by the two countries for revision of the EU's constitution

France and Germany are gearing up for another joint initiative on the future shape of "institutional" Europe.

The two countries may have a less decisive hand in revising the European Union's constitution next year than they had in steering the Maastricht treaty negotiations four years ago. But the statement which President Jacques Chirac and Chancellor Helmut Kohl plan to make at their December 7 summit in Baden-Baden will inevitably help set much of the agenda for next year's inter-governmental conference (IGC).

The Chirac-Kohl initiative "will be an open initiative, imposed on no one, and is certainly not intended to close the discussion before it starts," stressed Mr Michel Barnier, France's European affairs minister, this week. But it will set out "the broad principles" which the French and German leaders feel should guide the IGC and "the real subjects" which they believe the negotiators of the 15 should tackle.

The coming IGC is "the key which opens the door" to future EU members from the east, says Mr Barnier. The negotiation should therefore be relatively brief, no more than 12-15 months, and aimed at adapting EU institutions to a bigger membership as well as to giving the EU a more "visible" foreign policy. This much is fairly commonplace. More surprising is the degree to which France's Gaullist president is now ready to join Germany in greasing the EU's decision-making machinery by moving to majority voting.

This formula of linking majority voting to a reweighting of votes has been agreed with Bonn. Paris even seems ready to follow this logic through to conceding more Council votes to Germany than

France or any other country. "We really don't care about parity with Germany," says a French official, in a marked departure from the situation just after German unification when for a time France resisted enlarged Germany getting more seats than it in the European Parliament.

"President Chirac favours the generalisation of qualified (weighted) majority voting" in EU business, Mr Barnier affirms. Does this mean extending majority voting to issues of R & D funding, some environmental policies and all tax decisions, which are still determined by unanimity? Mr Barnier will not reveal France's hand, except to reaffirm "we are very open to majority voting in virtually all areas" of regular EU business. "I do not see how we can enlarge the EU without changing the way we vote."

This stance, Mr Barnier admits, constitutes "a clear difference with the UK government" which, while happy to take any extra Council votes going, is dead-set against extension of majority voting. Nonetheless, Mr Barnier was in London this week to continue the uphill struggle to get some synthesis of French and British views on the IGC.

For all the well-publicised discord between Paris and London over the institutional shape of future European defence and security efforts, Mr Barnier says external policy actually offers more fertile ground for Franco-British rapprochement than internal EU institutions. He believes Britain, the only other EU member with a tradition of projecting its power, can be brought to see the sense in French proposals in more "organised" joint action abroad.

Mr Barnier says France

wants set out, more clearly than in the Maastricht treaty, that if "several members of the Union" want to take a foreign or military initiative, the remainder will not only block them, but allow the initiative to be discussed within "the Union" and eventually wear a "Union" label. "President Chirac is very keen to have this flexibility," says Mr Barnier.

The example Mr Barnier has in mind is last May's dispatch of a Rapid Reaction Force to Bosnia. "This was a bilateral Franco-British initiative, also with the Dutch. But it would have been better organised within the Union to prevent smaller states feeling condescended to or getting the feeling that [Europe's] foreign policy is being conducted at two or three different levels," he claims. Britain, of course, objects that if this sort of joint military action should come under any "Union" it should be the Western European Union (WEU), which London wants to keep distinct from the EU.

But Mr Barnier stresses Paris only foresees the WEU being merged into the EU "in the medium term" - perhaps when the existing WEU treaty expires in 1996 - and believes that the UK will see the sense of this in the context of a wider redivision of labour within the Atlantic alliance.

France has also proposed the appointment of a high-profile figure - outside the Commission - to take charge of EU foreign policy co-ordination and analysis. "The Commission does not really have the vocation to occupy itself with foreign policy," says Mr Barnier. "The UK should study [the French proposal] with a lot of attention because it, like ourselves, like Germany, wants a more homogeneous foreign policy."

US-EU accord aims to cement transatlantic ties

By Lionel Barber in Brussels

The US and European Union will sign an ambitious agreement tomorrow in Madrid to strengthen transatlantic trade and political co-operation in the post-cold war era.

The agreement commits the two allies to 150 joint actions on issues such as economic reconstruction in former Yugoslavia, lifting barriers against Palestinian exports from the West Bank and Gaza, as well as tackling organised crime and an early warning system for tracking killer viruses.

On the trade front, the Americans and Europeans have agreed to negotiate the phasing out of tariffs and trade barriers on all information technology products, including computers, semiconductors and software; and to accelerate work on unfinished business in the Uruguay Round, notably liberalisation in telecoms and maritime services.

However, the document skirts long-standing issues such as steel, monetary co-operation and the value of the dollar, and it avoids pressing issues such as burden-sharing in aid to Bosnia.

Equally, the authors avoid tackling strategic questions such as the sequencing of enlargement of the EU and the Nato alliance to central and eastern Europe, and the degree to which the effectiveness of transatlantic co-operation may depend on further institutional reform at next year's EU inter-governmental conference.

Yet promoters of the initiative, notably the Spanish presidency of the EU, the US administration and business lobbying groups such as the transatlantic policy network, insist that the programme is a useful road-map for tightening co-operation next century. Its supporters often cite the need to contain neo-isolationist, populist trends in the US Congress.

The most recent effort to reinvigorate US-EU relations was the 1990 transatlantic declaration which established biennial summits attended by the US president, the rotating EU presidency, and the president of the Commission.

Less satisfactory, says Mr Stuart Eizenstat, the US ambassador to the EU, are the regular high-level foreign affairs gatherings which include the US secretary of state, all 15 member states, and as many as 60 people in the room.

The new mood is to move from "consultation" to "joint

action", forcing both sides to engage in common projects with follow-up, says ambassador Eizenstat. There are four broad areas:

■ Promoting peace and development. This includes economic reconstruction in former Yugoslavia, more assistance to central and eastern Europe, and consolidating democracy and economic reform in Russia and Ukraine. A new high-level group will talk to one another via computer to co-ordinate humanitarian aid in disaster areas such as Armenia or Rwanda.

■ Responding to global challenges. The US is keen to exchange information on drug trafficking and terrorism through the FBI. But the EU, as so often, has difficulty in delivering via a single institutional voice.

Britain is blocking ratification of the Eurpol police agency, while France is hypersensitive about exchanging data - even with fellow EU member states.

■ Expanding world trade. The two sides have agreed to a joint study on reducing or eliminating tariffs, but it finesses the issue of a transatlantic free trade area. Sir Leon Brittan, EU trade negotiator, says Tafta is still alive; but it looks a distant prospect.

The focus is more on a "building-block" approach, working on mutual recognition of each side's standards, certification and testing procedures.

The US is particularly pleased to have secured a promise to curb "illicit payments" such as kickbacks in big international contracts, says Mr Eizenstat. ■ Both sides say they want to increase communication across the Atlantic through the nascent transatlantic business dialogue, educational exchanges, and the high-level groups of US, EU and Commission civil servants who are committed to making the joint action programme a reality.

The agenda is broad, and not for the faint-hearted, says Mr Jacques Santer, president of the Commission who will be in Madrid today and tomorrow.

However, in other areas, it will be business as usual. During his Madrid visit, President Clinton is expected to raise proposals to sell a batch of Sikorsky Black Hawk helicopters to the Spanish army. However, France is counter-bidding with Eurocopter Super Puma units. As host, the Spanish prime minister, Mr Felipe González, must decide whether to tilt toward Paris or Washington.

INTERNATIONAL NEWS DIGEST

UK protests at Hong Kong 'dictator' gibe

The UK yesterday complained formally to China about the behaviour of an official who described Mr Chris Patten, governor of Hong Kong, as a great dictator and criticised the territory's increased spending on social welfare.

The British foreign office summoned China's chargé d'affaires in London, Mr Wang Qiliang, to tell him such abusive remarks about the governor were "unacceptable". Britain was also concerned the comments on spending "could be construed as interference with the promised level of autonomy for Hong Kong". Hong Kong has a long-standing policy of not allowing public spending to grow faster than its economy.

The remarks were made by Mr Chen Zuo'er, a relatively junior Chinese official being briefed in Beijing this week on the preparation of next year's Hong Kong budget. The aim was to give China some idea of how the budget process works.

Though more senior officials have been ruder about Mr Patten in the past, Britain complained in order to discourage China from exacerbating tension in the sensitive period before the handover of Hong Kong. China last night appeared to have noted the message. Its embassy said China was clear about Mr Patten's position as plenipotentiary representative of the Queen in Hong Kong. *Peter Montgomery, London*

Stet buys Russian stake

The Italian investment group Stet has taken a 25 per cent share in the Russian telecommunications group Syvazinvest, agreeing to pay \$640m and to invest a further \$770m in modernisation of the network. Mr Anatoly Chubais, first deputy Russian prime minister, said yesterday the deal was the largest investment made by a foreign company in the privatisation process. He said it was a sign of foreign confidence in the Russian economy and in the irreversibility of reforms.

Syvazinvest, created this year, is designed to provide competition in both domestic and international lines to the state-owned telecommunications network Rostelecom. It was formed from an amalgamation of the state's 61 per cent share in 88 regional and trunk operators. *John Lloyd, Moscow*

Kwangju massacre probe starts

South Korean prosecutors today will summon former President Chun Doo-hwan as part of an investigation into a 1980 military coup led by him and the subsequent massacre of at least 200 pro-democracy protesters in the city of Kwangju.

Mr Chun may be arrested after questioning and join Mr Roh Tae-woo, his successor, in prison.

President Kim Young-sam last week suddenly ordered the investigation of the coup and massacre in an apparent attempt to regain popular support and distance himself from the slush fund scandal involving Mr Roh, his former political ally. Mr Roh, arrested two weeks ago on bribery charges, is also being investigated for his role in the 1980 military takeover.

Prosecutors said in July they could not indict those involved in the Kwangju massacre because they had "no authority to punish the leaders of a successful coup".

Prosecutors now say the situation has changed with the arrest of Mr Roh on bribery charges. *John Burton, Seoul*

Japanese consumer prices fall

Consumer prices in Tokyo, an advance indicator for Japanese inflation, fell by 1 per cent in the year to November, the biggest drop in 40 years, according to official data published yesterday.

The decline was entirely due to a one-off 27 per cent fall in fresh vegetable prices after an unusually sharp rise in November last year, said the government's management and co-ordination agency. But even after adjusting for this, the underlying trend is for prices to be stable or falling slightly, a continued constraint on economic growth.

If fresh food is excluded, Tokyo consumer prices fell by 0.1 per cent, in line with the previous trend. Official figures, however, include rising prices in such regulated sectors as transport and utilities and exclude discount retailing.

Falling import prices, a consequence of the high yen, have been one factor in deflation. Evidence that the bank of Japan is continuing to buy dollars to weaken the yen emerged yesterday in the form of a \$376m rise in Japan's foreign exchange reserves in November to a new world record of \$181.25bn. It was the 10th month in a row in which foreign reserves have set a new high. *William Dawkins, Tokyo*

Frankfurt insider trader fined

Germany's new insider trading law produced a second conviction yesterday when a Frankfurt broker, Mr Heinz Schwake, was fined DM150,000 (\$108,000) for profiting from privileged trading information. A Frankfurt court also recommended him and imposed a suspended fine of DM540,000, payable if he commits a further offence over the next year.

Mr Schwake, responsible for trading in shares of Siemens (electronics) and SAP (software), had been suspended pending the prosecutor's investigation. At his request, he has now been dropped as one of the official Frankfurt brokers who match deals between buyers and sellers. *Andrew Fisher, Frankfurt*

Daewoo chief may sell out

Mr Kim Woo-chong, the Daewoo founder and chairman, has offered to dispose of his personal shareholding in South Korea's fourth largest conglomerate, or chaebol, while retaining his position as top executive. The offer by Mr Kim appears to be aimed at persuading the government not to arrest him on charges that he bribed former President Roh Tae-woo for state construction contracts.

Mr Kim, who would become the first chaebol leader to relinquish complete ownership of his group, is also expected to announce an extensive reshuffle of group executives next week, largely by promoting younger managers.

Mr Kim was forced to donate most of his personal holdings in the group to the various Daewoo charity foundations in 1989 in return for securing emergency state loans to rescue Daewoo from the threatened collapse of its shipbuilding operations. Officials have expressed scepticism about the use of charitable foundations by Mr Kim and other chaebol leaders to reduce their shareholdings. The nominally independent foundations are seen as an indirect means for the owners to retain control. *John Burton, Seoul*

Spanish Socialist jailed

Spain's series of corruption affairs grew longer yesterday when a former Socialist regional president and a former public works director in Navarre, were jailed on suspicion of bribery. A one-time priest, Mr Gabriel Urralburu, 45, headed the Navarre government from 1984 to 1991. The detentions early yesterday were based on evidence from a case involving the ex-head of Spain's paramilitary Civil Guard police force, Mr Luis Roldán, who was arrested in Bangkok in February and faces corruption charges. Mr Urralburu resigned as local Socialist leader last year after being linked to Mr Roldán. The investigating magistrate said alleged illegal commissions might involve "practically all" large public works projects in Navarre, where the other accused, Mr Antonio Aragón was director, between 1988 and 1992. *David White, Madrid*

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سكزا من الاصل

'What he did was a cover-up of losses, not a cover-up of crimes... our client is not a crook'

Defence urges leniency for 'misguided' Leeson

By Kieran Cooke in Singapore

It took investigators many months to understand how a series of disastrous deals by an errant trader in Singapore could have caused the collapse of Barings. In Singapore yesterday it took less than five hours for both prosecution and defence to present the case for and against Nick Leeson, the man at the centre of events.

Mr Lawrence Ang, the chief prosecuting counsel, told the court he would only proceed on two of the 11 charges against Leeson.

One charge, that of deceiving Coopers & Lybrand, the auditors of Barings Futures Singapore (BFS), was amended to the lesser offence of cheating and did not, as originally presented, include the more serious fraud charge.

The other charge, of cheating Singapore International Monetary Exchange (Simex) by falsely reporting trading positions, was unchanged. The other nine charges would not be dropped but "stood down" - meaning they would be taken into consideration for sentencing. Leeson pleaded guilty to both charges. The first carries a maximum sentence of one year, the second seven years.

Mr Ang, prosecuting, described what he called the "esoteric class" of trading known as financial derivatives, the workings of Simex and the Nikkei 225 contracts traded by Leeson.

Mr Ang told the court that, soon after arriving in Singapore in 1992 as derivatives operations manager at BFS, Leeson opened the 8888 account within the BFS CONTAC system, the firm's computerised settlements system. Leeson, said Mr Ang, began to use the account for unauthorised speculative trading. "These unauthorised trades began on a modest scale. The volume soon grew," said Mr Ang.

In October 1994, Coopers started an annual audit of BFS. "Coopers' audit worried him for, by December 1994,

his speculative activities in the 8888 account had led to a deficit of \$7.77m. (S\$3.3m). In order to conceal that deficit, Leeson, at the end of December 1994, fed false Nikkei 225 trades into the CONTAC system. When Coopers eventually discovered a \$7.77m discrepancy in the BFS accounts and asked Leeson for an explanation he blamed a system error.

He then "concocted the ingenious explanation" of an over-the-counter option trade, brokered by BFS on behalf of Spear Leeds and Kellogg of New York (SLK). To support this he forged letters from SLK and Mr Ron Baker of Barings Securities, London, confirming the trade. He then made book "round trip" transfers between two BFS Citibank accounts to show a

'He is remorseful and has mentally and emotionally prepared himself for imprisonment'

fictional \$7.77m had been paid in. When Citibank sent a faxed statement showing this amount, Leeson cut and pasted a photocopy to disguise the fact that this had been an internal BFS transfer.

"The actual collapse was recovered from the drawer of the accused's desk in Barings Futures," said Mr Ang. Leeson told the Commercial Affairs Department (CAD), Singapore's financial police, he took the risk that they (the auditors) were not very good at their job. Subsequently Coopers gave BFS an unqualified provisional audit clearance for 1994.

On the second charge Mr Ang detailed the Simex trading system and the way Leeson came up with "a simple, yet highly effective scheme" to misrepresent his actual trading positions. He exploited weaknesses in the

BFS CONTAC system to misrepresent his long trading positions and so misled Simex's computerised system into adjusting his short trades. Simex then was deceived into calculating the wrong margin requirements.

Mr John Koh, chief defence counsel, referred to the first charge as an act of simple cheating by "a dynamic but in the final analysis insufficiently experienced trader." The second act "reflected the desperate attempt of a judgment-impaired young man in panic trying to eliminate ballooning losses."

"It is critical to bear in mind that our client is to be punished on the charges and not for the collapse of Barings," said Mr Koh. Quoting the Singapore's inspector's report, Mr Koh said Barings' management must share responsibility. Proprietary trading was a ruthless business. Leeson recognised he had been misguided and had returned voluntarily to plead guilty. He had co-operated fully with the CAD. "He is remorseful and has mentally and emotionally prepared himself for imprisonment."

Mr Koh's mitigation was based on four points.

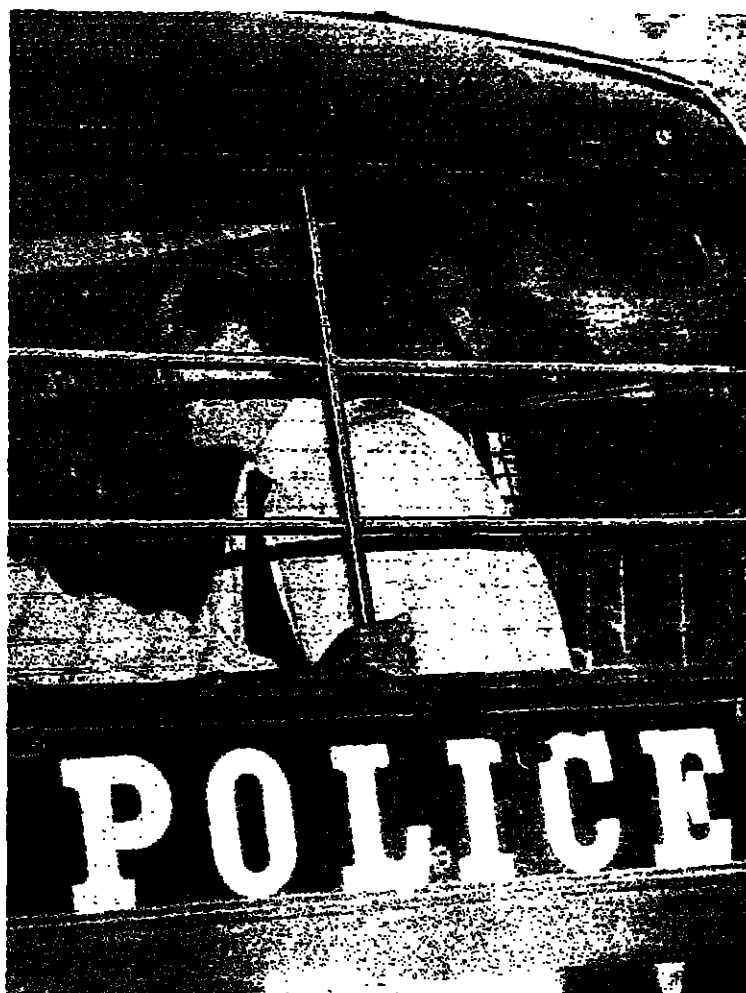
● The 8888 account was never secret and Leeson's trading was done openly. "There can be no doubt that as the trades got larger and larger... our client would have welcomed discovery."

● It would have become at least equally the responsibility of Barings to manage the positions he had taken and to rectify the situation.

● Leeson did not flee from Singapore. "It was the panic that caused him to leave. He left because he could not cope with the pressure." He travelled openly.

● He did not intend to malign Singapore's legal system but was misled into believing that in certain cases a fair trial was not possible in the island republic. He apologised for having such doubts.

On the first charge Mr Koh said Barings bosses, including local direc-



Leeson is driven away from court yesterday after admitting fraud. Barings management must share the blame for the collapse, said his lawyer

tors James Bax and Simon Jones, as well as many senior executives in London, knew of important balance sheet discrepancies but took no action. "They compromised to obtain an audit clean bill of health," Mr Koh said. The auditors compromised themselves. They could easily have sought verification directly from SLK.

Mr Koh asked for leniency. "There was no loss caused to anyone. There was no pecuniary gain to him." On the second charge, Mr Koh said as the trades began to look suspect, Simex queried BFS and Barings management and not Leeson. It received

assurances from the Barings group. There had been no actual loss to Simex. No harm had been done to Singapore's image as a financial centre.

Mr Koh talked of Leeson's background, of how he helped his father bring up his younger brother and two younger sisters after his mother died. At the time of the offences, Leeson's wife had a miscarriage - an emotionally traumatic event said Mr Koh. This was not a usual case. "What he did was a cover-up of losses, not a cover-up of crimes... our client is not a crook," said Mr Koh.

LEESON'S PATH TO PRISON

January 1995 - Rumours surface among traders on the Singapore International Monetary Exchange (Simex) that Barings Futures Singapore (BFS) is building up massive positions on Nikkei stock futures on Simex and in Osaka.

January 17 - Earthquake in Kobe, Japan, causes Nikkei Index to plummet. Leeson's trading escalates.

February 1995 - Barings trading and losses rise even further, with holdings of \$27bn of futures and options in Japan and Singapore in gamble on the Nikkei 225 index.

February 23 - Leeson and his wife Lisa leave Singapore for Kuala Lumpur, Malaysia. From a Kuala Lumpur hotel, Leeson sends handwritten fax messages to two Singapore bosses, apologising "for the predicament that I have left you in".

February 24 - Leeson flies to Kota Kinabalu on Borneo island.

February 25 - In London, Barings staff and Bank of England officials sort through Leeson's positions to determine extent of losses, which appear to be at least \$625m.

February 26 - Barings crisis becomes public knowledge. Barings goes into administration.

February 27 - Regulators in Asian countries, including Japan, Malaysia, Singapore, Hong Kong and the Philippines, shut down Barings operations. Britain announces investigation by the Board of Banking Supervision and Control, as well as Bank of England and Barings internal inquiries. Singapore seeks Leeson's arrest on fraud charges.

March 1 - Leeson flies from Malaysia to Brunei, then board a flight for Frankfurt, en route for London.

March 2 - Leeson is detained on arrival in Frankfurt.

March 3 - Singapore officials arrive in Frankfurt to seek Leeson's extradition.

March 6 - Dutch bank ING buys Barings for £1 and injects \$1.05bn to enable it to resume trading.

March 9 - Singapore's finance minister appoints two Pricewaterhouse executives to investigate the Barings collapse.

March 21 - Simex names global panel to advise against future Barings-style crises.

July 18 - Report by Britain's Board of Banking Supervision blames Leeson and control failures for Barings collapse.

September 13 - Britain's Serious Fraud Office says it will not seek to extradite Leeson, ending his hopes of a trial in Britain.

October 4 - German court orders that Leeson be extradited to Singapore to face trial. Leeson says he will appeal.

October 17 - Singapore official inspectors' report on Barings collapse accuses senior managers, including BFS managing director James Bax and Barings chief executive Peter Norris, of trying to conceal Leeson's trades.

October 29 - Leeson drops appeal against extradition to Singapore and apologises for having doubted the fairness of their legal system.

November 22 - Germany departs Leeson, who is accompanied by his wife and lawyers.

November 23 - Leeson arrives in Singapore and is formally arrested.

November 24 - Leeson formally charged in court on 11 charges of cheating, fraud and forgery, but enters no plea. Transferred to maximum-security prison.

December 1 - Leeson pleads guilty to two charges of fraud, which carry a maximum sentence of eight years in jail, after prosecutors agreed to 'stand down' the other nine charges.

China's unholy intervention over divine heir

Tony Walker on the politics of a Tibetan Lama's anointment

Set side by side with China's continuing rush to modernity, this week's anointment in Lhasa by religious luminaries and Communist party heavyweights of the reincarnation of the Panchen Lama seemed other-worldly.

Even by the most surreal standards of communist make-believe, circumstances surrounding the selection of a six-year-old heir to be the divine replacement for the 10th Panchen who died in 1989, was reminiscent of a revolutionary soap opera.

Adding to a sense that China this week had somehow entered the theatre of the bizarre, Fidel Castro, the visiting Cuban president, and China's leaders exchanged Russian-style bear-hugs and addressed each other as comrades in ways that were a reminder of an earlier period.

Church and party came together on the roof of the world in curious juxtaposition for the anointment of the Panchen "soul boy", whose significance in the eyes of China's atheist rulers in Beijing had much less to do with spirituality than it did with the respectability of the vested Tibetan issue.

Since the Dalai Lama, the exiled spiritual leader of the Tibetan Buddhists, nominated his own candidate to be the Panchen's heir in May - the Panchen Lama is the second most important figure in Tibetan Buddhism - Beijing has exhibited a certain ruthlessness in enforcing what it regards as its right to sanction the choice of the new Panchen.

The Dalai Lama's nominee "disappeared", and there ensued a furious assault on the boy's reputation and that of his parents in the state-controlled media. Gedhun Choekyi was said to have drowned a dog, making him ineligible to be a lama. His family was branded as being "notorious among their neighbours for speculation, deceit and scrambling for fame and profit".

At the same time, China's rulers, from President Jiang Zemin down, became involved in the arcane process of selecting a suitable candidate from dozens of possibilities among six-year-old Tibetan children deemed to have the qualities necessary for such high spiritual office.

Looking back to practices established during the reign of Emperor Qianlong of the Qing dynasty in the 18th century,

Beijing insisted that the names of three candidates be placed in a golden urn before the Jokhang temple in Lhasa: the Jokhang is Tibetan Buddhism's holiest shrine.

On Wednesday, at a ceremony presided over by Luo Gan, a hardline member of the state council, or cabinet, the successful candidate's name was drawn. And so it came to pass that Gyaisacain Norbu, whose effulgent features encased in a fur-lined saffron cap peeped from the front pages of newspapers across the China, became the 11th Panchen.

People's Daily, the Communist party newspaper which spent much of its early period railing against feudalism, reported as justification for the government's involvement in the selection process, without apparent intended irony, the fact that in imperial times the result of the lot-drawing was reported to the emperor.

Why all the fuss? At stake for Beijing is what it perceives as the sanctity of China's claim to be sovereign rulers of Tibet in the face of autonomy by the Dalai Lama and his supporters to engage in "splittism", as the Chinese describe actions aimed in their view at securing Tibetan independence.

The Dalai Lama himself has attacked Beijing's interference in the selection process, saying his intervention was a strictly religious matter. In a letter to President Jiang he appealed for information about the whereabouts of his missing choice as Panchen and appealed for his reinstatement.

While the spiritual leader did not use the word "pretender", there is no question that in the eyes of many Tibetans both in Tibet and in exile, the Beijing-sanctioned Panchen represents damaged goods.

In Washington, the International Campaign for Tibet said: "China will have a tremendous hard time convincing - or even coercing - Tibetans to follow a candidate picked by them, and not the one chosen by the Dalai Lama." It accused Beijing of mounting the "most aggressive and comprehensive political campaign ever to counter the influence of the Dalai Lama in Tibet and undermine Tibetan Buddhism".

Arguments over the authenticity of the new Panchen are certain to echo down the ages and China's rulers may come to regret their "divine" intervention.

Alleged fraud brings surprise and anger as President Mubarak's party wins 90 per cent of seats

Egyptian opposition denounces 'rigged' election

By James Whittington in Cairo

The scale of success for Egypt's ruling National Democratic party in this week's parliamentary elections has surprised observers and angered the opposition.

Although most constituencies showed no clear winner and will have to be re-run on Wednesday, the results so far show the NDP winning 90 per cent of the seats.

A landslide victory by the NDP was widely expected, but the extent of alleged vote rig-

ging has provoked bitter resentment towards the government by many Egyptians. The result is being viewed in Cairo as a further indication of the government's unwillingness to allow political dissent.

Yesterday's opposition newspapers accused the authorities of widespread electoral abuses and thuggery. The pro-Islamist daily Al-Shaab ran a front page headline, "The Fall of the Regime's Legitimacy", above a picture of two polling officials filling in ballot papers.

Islamist candidates have

been targeted. Many hoping to stand as independents for the officially-banned Moslem Brotherhood were given three-to-five-year jail sentences by a military court a week before the election for unspecified illegal political activities. Others complained of constant harassment by the authorities.

Yesterday, the secular opposition joined the attacks on the government. Mr Yassin Serag al Din, a Wafd party leader, said the elections were the worst in Egypt's history. "My initial optimism was shattered

by the abuses I saw," he said.

So far, no candidate from any of the 13 opposition parties, most of which boycotted the last election in 1990, has won a seat. Mr Hassan al-Ahli, the interior minister, who denied electoral abuse, said the NDP, headed by President Hosni Mubarak, had won 123 out of 136 seats announced so far. The rest were taken by independents, many of whom are expected to side with the NDP. Mr Ali said the turnout was the highest in recent years at 50 per cent of Egypt's 21m

registered voters.

Counting is continuing in 14 seats and a further 294 will be re-run in a second round next week. After all the 444 elected seats are filled, Mr Mubarak appoints a further 10 parliamentarians to the house which rarely challenges government legislation.

Mr Mohamed Said Ahmed, a respected local commentator, said the results demonstrated a high level of insecurity felt by the regime. "What worries me is that the situation as they see it must be much worse than

we thought. Otherwise there was no need to stick their neck out to such criticism," he said.

However, some diplomats played down the backlash. "Egyptians simply don't have a straightforward democratic process," said one. "Like all previous elections it was a free for all; whoever can fix it best will win. What has to be remembered though is that this isn't Syria or Iraq. There is a degree of political pluralism, there was a hard fought campaign, and the opposition can call foul when they lose."

Power of publicity turned on America's sweatshops

US retailers have been angered by a scheme to pressure them to monitor the conditions under which garments are produced

Mr Robert Reich, US secretary of labour, was outraged. "We have uncovered slavery here in the United States," he fumed after his department discovered a garment factory in El Monte, California where 72 Thai immigrants worked 18 hours a day in "sub-human conditions" to supply some of America's leading retailers.

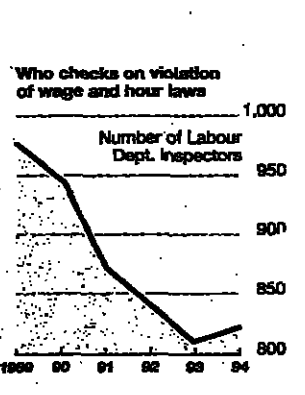
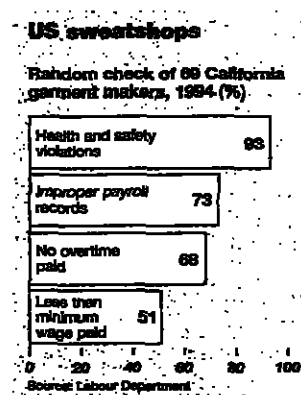
"It's time for this industry to wake up," said Mr Reich, drawing attention to an increase in "sweatshop" labour in the US - long hours at below-poverty level wages.

Mr Jeff Hermanson of the Union of Needle Trades, Industrial, and Textile Employees (UNITE), maintains that sweatshops "are becoming the norm rather than the exception". A 1994 report of the General Accounting Office noted that the current state of the US garment industry differed little from those at the turn of the century.

Mr Reich plans to turn up the heat on America's retailers who use sweatshops by issuing a "white list" of companies making "an honest effort to rid the industry of this problem". He will make the list public on Tuesday - timed to have maximum impact over the Christmas shopping season. He hopes the US media will dutifully follow with a "black list" by deduction.

"It's a scare tactic," one US official admitted, "but nothing else has worked so far."

Frustrated by congressional moves to cut his investigative staff by 12 per cent, Mr Reich says his only option now is to rely on the retailers to help police the industry.



Reich: scare tactic

who come to the US by taking away "the magnet of sweatshop jobs".

The success or failure of Mr Reich's plan depends in large measure on the amount of media coverage he manages to garner, and in turn, the consumer anger that could be potentially engendered.

A recent poll by Marymount university in Arlington, Virginia, notes that an overwhelming number of US consumers would be willing to pay an extra \$1 on a \$20 garment that was guaranteed to have been made in a legitimate shop and would carefully consider the labour department list when making their shopping choices.

Critics of the poll say that consumers might say one thing on the telephone to save their conscience but may act less righteously when they come to open their wallets.

"Ultimately, it's up to the consumer," Mr Hermanson said. "They are the ones with the power to spur retailers into action."

These devices sacrificed public health and defied the laws that are in place precisely to prevent the long-term health effects that carbon monoxide air pollution causes," Ms Carol Browner, environmental protection agency administrator, said. "These illegal devices caused enough additional air

Illegal emission device will cost GM \$45m

General Motors is to recall and repair 470,000 Cadillacs that the US government says were equipped with illegal devices to defeat pollution controls. Reuter reports from Washington.

Under a settlement with the Justice Department, GM will pay an \$11m fine, spend more than \$25m to recall and retrofit the vehicles and up to \$8.75m on projects to offset emissions from these vehicles, such as buying back older cars or buying new school buses.

This was the first judicial vehicle recall aimed at curbing damage to the environment, the government said, and the \$11m civil penalty was the second largest under the Clean Air Act.

The Justice Department said the settlement resolves civil claims, and said the department has "no present intention to go after GM criminally".

GM, the world's largest car manufacturer, said it strongly disagreed with the government's allegations. But Mr Dennis Minano, GM vice president for corporate affairs, said: "Importantly, the matter has been resolved."

The agreement, filed in the US district court in Washington, settled government charges that GM sold cars that violated the Clean Air Act and were equipped with illegal "defeat devices" that released about 100,000 tons of excess carbon monoxide pollution.

"These devices sacrificed public health and defied the laws that are in place precisely to prevent the long-term health effects that carbon monoxide air pollution causes," Ms Carol Browner, environmental protection agency administrator, said. "These illegal devices caused enough additional air

pollution to blanket a major US city, such as Washington, with a 10-foot layer of carbon monoxide."

Carbon monoxide can contribute to heart and respiratory problems, and can lead to headaches, impaired vision and reduced ability to work and learn, the government said.

The allegations stemmed from an EPA investigation on GM's 1991-1995 Cadillacs, including Seville and Deville models, equipped with 4.9 litre engines.

In routine testing in 1993, the EPA found that the engines emitted up to 10 grams of carbon monoxide per mile with the climate control on, well above the 3.4 grams per mile limit.

GM said it did not believe the cars violated the Clean Air Act, and said it was "troubled" by the \$45m settlement it agreed to pay.

"This is a matter of interpretation of current regulations regarding the complex issue of off-cycle emissions," Mr Minano said, adding that the agreement "follows a long process in which GM worked extremely hard to resolve the matter and avoid litigation".

GM said it was voluntarily recalling the 470,000 Cadillacs to install new fuelling calibrations to reduce emissions when the air conditioning is on.

Mr John Casasa, a car analyst for Schroder Wertheim investment firm, said the recall and financial penalties were unlikely to have a negative effect on GM.

"The things that concern customers are safety recalls. I don't think emissions recalls have really any impact on customer's perceptions of the vehicle," he said.

Afshin Molavi

NEWS: UK

Peace talks with US Names to open today

By Ralph Atkins, Insurance Correspondent

Some of the most militant Lloyd's Names in the US have entered peace talks which could pave the way for a deal ending much of the litigation blighting the insurance market's reputation in the states.

Mr Ron Sandler, Lloyd's chief executive, and Mr Philip Holden, head of the market's financial recovery department, are in California today to tell

the American Names Association how the settlement process will work.

The rapprochement is significant because the American

LLOYD'S

LLOYD'S OF LONDON

Names Association - unlike Names' groups in the UK - has not taken part in talks on Lloyd's recovery plan launched in May. Names are the individ-

uals whose assets have traditionally supported the insurance market. "As part of its litigation strategy, the ANA has agreed to consider the possibility of settlement with Lloyd's, if such can be achieved for the benefit of members," the US association said.

Lloyd's recovery plan, due to be implemented in the Spring, would apply to all Names. However the US association, representing about 800 Names,

has seen its interests being best served by continuing litigation. It argues US Names have a particularly strong case in arguing they were deliberately misled about the risks involved in joining Lloyd's.

Mr Richard Rosenblatt, association chairman, said: "Our understanding is that when you buy something, there is full disclosure. In England you have caveat emptor which means it is up to the buyer to decide whether the goods are

as described. It is a subtle but giant difference."

To break the deadlock, Lloyd's is, in effect, dealing with the US Names separately from others. That could offer the Names the prospect of a quicker deal than under the main recovery plan - although it was unclear last night whether better financial terms would be available.

The settlement talks are a flipside of Lloyd's which faces investigations by securities

regulators in Arizona, Illinois and Colorado worried about the possible mis-selling of Lloyd's membership. Lloyd's believes its hands have been strengthened by the decision of US courts to rule that claims against the insurance market should be heard in the UK. But Mr Rosenblatt insisted litigation would continue pending a settlement and that appeals and court hearings in the pipeline ruling may well go in the Names' favour.

Premier insists IRA must disarm

Financial Times Reporters in London and Dublin

Mr John Major, the prime minister, yesterday warned Irish republicans that the euphoria surrounding President Bill Clinton's visit to Ireland will not reduce British pressure on the Irish Republican Army to disarm before its political allies enter all-party peace talks.

Mr Major said the president's "remarkable" visit had given "a huge boost" to the peace process. But he warned that parties representing illegally armed paramilitary organisations would have to "change their ways" before entering constitutional negotiations.

His comments were clearly aimed at the nationalist Sinn Féin party. "They are going to show that they, like other parties, are committed to exclusively peaceful methods," Mr Major said at a Conservative party conference in London. "The time has come for them to start ridding themselves of weapons and explosives so that they, too, can join the constitutional negotiations."

In the Republic of Ireland, President Clinton crowned a triumphal visit to Britain and Ireland with an address in Dublin to a crowd of tens of thousands. He told them that a further breakthrough in the peace process "will lift your neighbours in Northern Ireland; if there is peace in



Talking heads: President Bill Clinton in Dublin yesterday with President Mary Robinson of the Republic of Ireland

Northern Ireland, it is your victory too." Officials of the government of the Irish Republic said Mr Clinton's trip, and his carefully balanced appeals to Roman Catholics and Protestants to take risks for peace, had provided a strong platform to consolidate the search for a political settlement for the North.

After holding talks with Mr John Bruton, prime minister of the republic, Mr Clinton described the "twin track" strategy launched by the British and Irish governments last Tuesday as "a brilliant

formulation". Mr Clinton praised Ireland's contribution to the development of the US and its role in recent United Nations peacekeeping operations. "You have made peace heroic," he told them.

The president called on Ireland's opposing religious traditions to "learn to respect differences" and to "fight the struggle within our own spirit".

Irish commentators likened the evangelist tenor of Mr Clinton's appeals to the people to those of President John F. Kennedy, who visited the Republic of Ireland in 1963.

50 people arrested in crackdown by Customs

By Roderick Oram, Consumer Industries Editor

Brewers and distillers said yesterday they were virtually powerless to prevent fraudulent exports of their products which are costing the government tens of millions of pounds in lost excise duties.

Their comments came shortly after Customs and Excise investigators arrested nearly 50 people across the country. The investigators alleged that the 50 were involved in such an export scam.

The raid by 400 officers on Thursday of some 70 bonded warehouses, transport depots and homes followed a long investigation into trucking companies and related parties based in south-east England. About 15 of the most senior executives arrested are likely to be charged, Customs said.

Some 2m bottles of drink were seized. Customs officers alleged that the people arrested were buying from brewers and distillers

duty free because the goods were meant for export. The goods were trucked to the gang's own bonded warehouses in the UK and then to a warehouse in Antwerp, Belgium. The gang then returned the goods to the UK under false documents and sold the beer and spirits duty free into the UK trade.

About 60 per cent of the cost of a bottle of spirits is excise duty, so the scope for profit under such a scheme was substantial, Customs said.

Officers alleged that the gang had organised 15 to 20 truck trips to Antwerp each week for the past nine months. The fully-taxed UK retail value of the shipments could be between £200m (£308m) and £300m, representing a tax loss of up to £180m.

Since the advent of the European Union single market in 1993, Customs has stopped making regular inspections of trucks and documents at UK ports. As a result, the UK drinks industry believes, the

volume of this form of fraudulent "diversion" exports has risen dramatically. "We are obliged to sell to anybody who has a bonded warehouse... and the number of bonded warehouses has increased sharply in recent years," a leading distiller said.

Bass, Britain's second-largest brewer, said government rules allow it to refuse to sell to a customer on only three grounds: they are not creditworthy; they fail to return kegs; or they do not store beer properly. "Customers don't have to prove to us that they are exporting," Bass said. If the customer has a bonded warehouse, the customer can buy the beer duty free.

The distiller said that it was devoting much more resources to trying to track goods which might be illegally reimported because such trade was damaging to legitimate wholesalers and retailers. But little progress could be made until it was easier to track goods through, for example, different labels.

Drinks record biggest surplus

Figures published yesterday suggest that the manufacturing item for which the UK is running its greatest trade surplus is in alcoholic beverages - mainly whisky and gin, our Economics Correspondent writes. A report from market research group Taylor Nelson AGB has calculated trade balances and import penetration levels across a range of items

by comparing manufacturing data with trade data.

The data show that in 1993 the alcoholic beverages sector recorded a trade balance of £2.1bn (£3.2bn) amid healthy exports and few imports. The next-largest positive trade balance was in aerospace, which is the third-largest manufacturing sector in the UK. Although aerospace items were

the largest single export category in 1993, they were also the largest import item, resulting in a trade balance of £2.06bn.

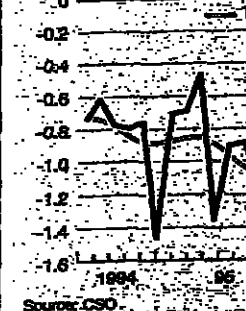
Vehicles were the UK's largest manufacturing industry. But although cars are the second largest export, they are also the largest import, resulting in the largest trade deficit of any sector in 1993.

UK NEWS DIGEST

September trade data buck trend

Visible trade deficit

Balance, £bn



trade with the whole world in September, measured overall, was a seasonally adjusted £1bn (£1.54bn) - the lowest level for three months. This improvement partly reflected a 4.5 per cent growth in exports, which largely stemmed from a 10 per cent rise in exports to non-EU countries. Imports rose by 2 per cent in the month - again, largely because of non-EU trade.

Britain's trade balance with the rest of the world improved in September, official figures showed yesterday. But the underlying trend suggests that the deficit is gradually deteriorating, reversing the improvement seen in the balance last year. The Central Statistical Office said: "Analysts expect September's improvement will be wiped out in October, since data already published on the balance with countries outside the European Union show that the non-EU trade balance widened sharply in October. The CSO said that the visible deficit for

NatWest Tower now 'surplus'

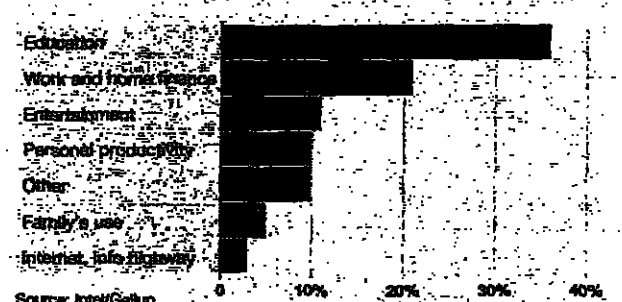
National Westminster Bank is expected to announce next week that it will not reoccupy the NatWest Tower, the tallest building in the City of London, which was badly damaged by an Irish Republican Army bomb in April 1983. The 190m building has been empty since the IRA blast, which shattered much of the 12,000 sq m of glass in its windows. The bank moved 1,300 staff to other sites in the City and has now decided that the tower is surplus to requirements.

The NatWest Tower was built as a headquarters for the bank in the late 1970s. It was the UK's tallest building until the completion of the main tower at Canary Wharf, the large office development in London's docklands, which is 65m higher. Property agents said the building was unlikely to be re-let to a single tenant such as an investment bank. Despite its impressive height, the floors are too small to satisfy modern banking requirements. It is likely that the building will be let floor-by-floor as a business centre, similar to New York's Empire State Building. Simon London, Property Correspondent.

PCs top Christmas wish list

More than four out of 10 consumers in Britain (43 per cent) would choose a £1,000 (£1,540) multimedia personal computer for Christmas in preference to other popular and identically priced gifts, according to an Intel/Gallup survey. The choice included a colour TV (19 per cent), hi-fi system (24 per cent) and 35mm camera kit (7 per cent). Education emerges as the main reason why people want to buy a PC. Women place greater emphasis on the educational benefits of a PC (41 per

Main reason for wanting a PC for Christmas



cent against 28 per cent) while men are keener on games (15 against 7 per cent). The survey, prepared by Gallup for Intel, the US semiconductor manufacturer, was based on face-to-face interviews with almost 1,400 consumers aged between 16 and 54.

Soldier alleges combat stress: A soldier who served in the British army in the Gulf War of 1991 escaped jail after a judge accepted that combat stress led to him taking part in a truck hijack. Former Corporal Michael Driscoll, who won a gallantry medal in the war, said his combat experiences had left him with severe depression, suicidal thoughts and alcoholism. He had witnessed many deaths and had been in a convoy of ambulances which had driven into an Iraqi minefield. Although wounded by shrapnel, he had stayed to tend to the medical staff. "The US has recognised 'Gulf War Syndrome'," Mr Driscoll said after the hearing in Cambridge. "Why can't this country?"

Anti-war manuscript sold: The original manuscript of *All Quiet on the Western Front*, one of the most famous war novels of the century, was sold at Sotheby's in London for £276,500 (£431,800). It was bought for by a dealer acting on behalf of a buyer from Osnabrück in Germany. That was the birthplace of Erich Maria Remarque, who wrote the book in 1929. "The existence of this text was unsuspected until very recently," said Sotheby's.

Scrutiny ahead for Murdoch TV

The Office of Fair Trading yesterday announced a six-month review of the position of British Sky Broadcasting in the pay television market. Raymond Snoddy writes. Mr John Bridgeman, director-general of fair trading, said he would review informal undertakings given by BSkyB in March following complaints from cable operators. Mr Rupert Murdoch's media conglomerate is the biggest stakeholder in BSkyB.

The review will cover mainly issues relating to the terms under which BSkyB supplies programme channels such as Sky Sports and The Movie Channel to cable operators.

The main areas of contention include BSkyB's practice of "bundling" channels and offering them at a set fee of about 60 per cent of what BSkyB charges those with dishes. The two largest cable operators - TeleWest and Nynex - are not involved in the dispute.

The Independent Television Commission is facing the possibility of a second court review of its decision to award the Channel 5 television licence to Channel 5 Broadcasting, a consortium made up of MAF, the television and financial services group; Pearson, owner of the Financial Times; CLT, the Luxembourg-based international broadcaster; and Warburg Pincus, the US investment bank.

UKTV, the consortium put together by CanWest Global Communications of Canada, yesterday reversed an earlier decision and decided to seek a review.

Privatisation Overseas groups not barred from bid for military property

Sale of soldiers' homes marches on

By Simon London, Property Correspondent

Privatisation of houses used by married members of the armed forces has advanced further with the issue of an information memorandum for potential bidders. The Ministry of Defence, advised by investment bank NatWest Markets, is convinced that a sale in this relatively uncontroversial section of the government's privatisation programme can be wrapped up by next summer.

The ministry's confidence has some justification. The worries of many in the forces should be soothed by the fact that after privatisation their homes will still be managed by the ministry.

NatWest Markets insists that the field is open. Despite the military connections, a buyer from outside Britain has not been ruled out. Fewer than 20 per cent of the properties are within security-sensitive areas such as army bases.

With management in the hands of the ministry, individual tenants should notice little change in the day-to-day management of their homes. This should help avoid a political furor if the eventual buyer draws on overseas capital.

Investors should be attracted by the prospect of buying a

25-year stream of government-backed income with none of the troublesome responsibilities for rent collection or estate management.

This relatively clean structure stands a better chance of success than the doomed plan for a Crown housing trust which was vetoed by the Treasury two years ago.

But how much might be raised from the privatisation of the married quarters estate? Looking at the open market value of the properties is largely irrelevant. Most of the homes are occupied by service personnel and will remain so for the foreseeable future. The important fact is that potential

investors will receive a secure income of not less than £100m (£154m) in the first year.

The level of guaranteed income will depend on the speed at which the ministry's requirement for housing the behaviour of rents, which will move in line with open-market levels, reviewed every five years. Applying an aggressive yield of around, say, 6 per cent to the initial rental value of about £1.8m, at 8 per cent, the average yield in the commercial property market, the capital value is closer to £1.25bn. But this ignores potential capital profits. For exam-

ple, the buyer of the married quarters estate will be freehold between 3,000 and 7,000 freehold properties which are already surplus to ministry requirements.

These houses can be either let on the open market, sold or redeveloped. More properties will become vacant as the ministry's requirement for married quarters diminishes - also suggests that the flow of government-backed rental income but could lead to redevelopment opportunities.

Quite where the market will settle on a price is an open question. But proceeds of between £1.5bn and £2.5bn look likely depending on whether NatWest markets can drum up some competitive bidding. The parcel of assets is probably too large to be sold to a single investor. The range of skills required fully to exploit the assets - investment, property management, development, housebuilding - also suggests that a consortium is the most likely winner.

The biggest risk is that conservative UK institutional investors will hold back because of the residential nature of the assets. Despite the financial packaging, investment in residential property remains a minority pursuit.

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Alliance joins list of building societies which have withdrawn from agency operations

A&L seeks buyer for estate agency

By Alison Smith, Investment Correspondent

Alliance & Leicester, the UK's fourth largest building society, is seeking to dispose of its estate agency.

The move will make it the latest in a stream of mortgage lenders to retreat from estate agency, a business which they entered in the 1980s as a way of generating and protecting mortgage sales.

Bristol & West, the ninth largest society, is set to sell its Hamptons estate

agency chain within the next couple of weeks. It is in detailed discussions with a single potential purchaser.

A&L has not yet decided how to dispose of its 71-branch operation. It is focused in three areas - the east Midlands, East Anglia and south-east England - and was built up over two years from 1993.

However, the society is conscious that the current climate is not an easy one in which to sell at a reasonable price. Nationwide, the UK's second largest society, sold its 304 estate agency

branches last autumn for £1.

The difficulties of estate agency were underlined in October, when Cornerstone, the independent estate agency chain, put 70 of its branches into receivership.

However, some of the UK's largest mortgage lenders forecast a 10 per cent rise in transactions next year. This would make estate agency more attractive.

A&L's estate agency incurred a pre-tax loss of £4.6m in 1994, similar to the previous year.

The society would not comment yesterday except to say the subsidiary was "under review, in common with all our other subsidiaries".

Disposing of the estate agency appears to be another strand in A&L's preparations for becoming a public limited company. It is expected to announce its intention to become a bank early next year.

It recently announced plans to streamline its core operations with the closure of more than 40 of its 400 plus branch network.

Amec defence likely to promise £35m next year

By Andrew Taylor, Construction Correspondent

Amec, the UK construction group, will indicate that its pre-tax profits could rise by at least three quarters next year when it publishes its defence document against a hostile bid from Kvaerner, the Norwegian shipbuilding and engineering group.

Amec is due to publish its response to the 100p a share offer next week.

The company is expected to produce figures which would imply a pre-tax profit recovery to about £35m next year. This compares with brokers' forecasts of £20m for 1995, which Amec will admit is likely to be close to the actual figure.

Brokers have been forecasting profits of just £26m for next year. Kvaerner used this "consensus" figure to claim that its offer represented an exit multiple of 24 times forecast earnings for 1995. A pre-tax profit of £35m would produce earnings per share of about 8p, based on a 21 per cent tax charge, implying an exit multiple of 12.5 - almost half that claimed by Kvaerner.

The defence document will argue that the ordinary share offer substantially undervalues the quality and profits recovery potential of the international engineering and construction businesses.

Kvaerner has still to make an offer for the 12m preference shares. This is expected to push up the cost of the acquisition to £575m. The Norwegian company could, however, recoup about £100m from its proposed sale of Amec's housebuilding and commercial property businesses, currently valued in the books at £160m.

Amec will have to work hard to convince investors and analysts that profits will recover sharply next year, given previous disappointment with its performance.

However, it is confident that the completion of problem contracts together with improvements made to its offshore oil and gas fabrication business, where it has recently achieved a radical new labour agreement, will push profits substantially higher.

The release of cash from the ending of the Tiffany North

Sea oil rig contract for Agip of Italy could boost profits by approaching £9m next year.

A further £8m could be generated from the offshore fabrication business which will not have to bear rationalisation costs again and will be starting to benefit from improved efficiency.

Orders have risen steeply following the cost-cutting deal with the unions. Amec has claimed that Kvaerner has insufficient North Sea work for its Norwegian yards and should be paying a much bigger premium if it wants to take advantage of Amec's stronger market position.

Amec also is likely to stress the growing strength of its international construction and engineering business, particularly in east Asia. Overseas orders have risen by almost £700m to about £1bn in the past 12 months and now account for about a third of Amec's total construction and engineering orders.

The Norwegian company yesterday purchased a further 1.2 per cent of Amec's ordinary shares, lifting its stake to just above 16 per cent.

MAID's Internet supply link boosts shares

By Paul Taylor

Shares in MAID gained more than 16 per cent yesterday after the UK-based online business information supplier announced that it would provide its Profound business intelligence online service over the Internet.

The shares, which have been extremely volatile since the company floated at 110p in March last year, closed 39p higher at 274p yesterday.

In August the shares more than doubled after it announced a strategic alliance with Microsoft under which it would provide business information services for Microsoft Network Online.

Mr Dan Wagner, chief executive, claimed the company's engineers had achieved a technical breakthrough in order to make MAID's business information databases available to the estimated 30m people who have access to the Internet.

Internet browsers will be able to log into MAID's computers on the World Wide Web, part of the Internet based on graphics pages, and search for information in real time.

MAID's computers store the equivalent of more than 100m pages of business information.

"We have converted a mainframe system to a massive web site," he said. "The Internet has suffered from a lack of structured business information, we are proud and excited to be the first major online business information service to offer a full one-stop shop on the Internet."

"Using Netscape Technology we will offer the most advanced features possible through the Internet."

The new service will be structured so that it generates revenues from MAID's existing corporate customers as well as the occasional information seeker.

New customers will be asked to provide credit card details over a secure link once only, after that access will be via passwords.

To support the new service MAID also announced that it has signed an agreement with Netscape, the California Internet software company, and will provide Netscape Navigator software to customers who require it.

Chrysalis returns to the black and pays dividend

By Raymond Snoddy

Chrysalis, the media group responsible for television series such as *Crocodile Shoes*, yesterday announced a move back into profit, thanks to the sale of a radio stake, and its first dividend for two years.

In the year to August 31, the visual entertainment, export, music publishing and radio group made a pre-tax profit of £1.02m (£3.39m loss) on turnover of £74.3m (£70m). A final dividend of 2.75p is payable from earnings per share of 2.55p (11.06p loss).

Mr Chris Wright, chairman, said yesterday that all four divisions made considerable progress during the year and that he was convinced the company now had "a maintainable dividend policy".

He conceded, however, that Chrysalis would return to a pre-tax loss in the current 12 months, although he was more optimistic for the year after.

Operating losses this time amounted to \$6.97m (£4.25m). The company made a profit of £11.5m on disposals - mainly a stake in Metro Radio - offset by a \$4.8m write-down in the carrying value of Air Studios.

Chrysalis has been spending money on expanding its music publishing, television produc-



Chris Wright: Chrysalis lost money on the Crocodile Shoes series

tion, film development and distribution and radio activities.

"As a company we don't know what else we could do. We are trying to build businesses," Mr Wright said yesterday. He added that the transformation from a music company to a broadly-based media group was almost complete.

A total of \$5.1m had been invested in start-up businesses and \$2.4m injected in new

signings to music publishing.

The company plans to apply for all four of the new regional licences to be advertised by the Radio Authority.

Chrysalis also admitted yesterday that it lost money on the *Crocodile Shoes* series, despite its ratings success. There was cost overrun because of the illness of Jimmy Nail, the writer, director and star of the series.

Barclays to split its financial services

By Alison Smith

Barclays, the UK's second largest bank, is splitting its financial services operation from the end of this year.

Barclays Life and Barclays Unicorn will be brought within the UK banking services business, while Barclay-Trust, which includes trustee activities and retail stockbroking, will come within BZW Asset Management.

It is a further, though smaller, shake-up in the business following the decision this year to close the independent financial advice operation.

The changes announced yesterday will mean the end of Barclays Financial Services as a unit, and the departure of Mr Ken Signall, managing director.

Mr Martin Taylor, chief executive, said the move marked "another important step" towards creating a group better focused on its markets and able to offer better services.

It also shows the divergence among banks that own life assurance companies about how best to structure the businesses.

At National Westminster, for example, financial services and the retail bank are separate businesses.

£851m Swalec bid expected on Monday

By Peggy Hollinger

Welsh Water is expected to launch a hostile offer for South Wales Electricity on Monday, after three weeks of abortive negotiations with its target.

The market expects the water company to pitch its bid at 916p a share, valuing Swalec at £851m, a level the electricity group's board rejected as lamentably low on Thursday.

Institutions were this week indicating that an offer at this level would be considered a reasonable opening shot. "I am not saying it is the right level, but it is not demonstrably derisory," said one shareholder.

"At the level I think it would be a close-run thing," Swalec, meanwhile, said it had heard nothing from the water company. The board met yesterday to deal with normal business arising after its results announcement.

Proteus shares jump on patent agreement

By Motoko Rich

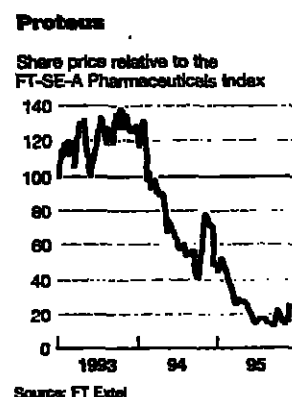
Shares in Proteus International, the biotechnology company, soared 32 per cent yesterday as the group announced the first of five deals it plans to sign in the next three months.

The group has licensed its patent for the technology underpinning its HIV vaccine adjuvants - antigens that stimulate the immune system and improve vaccine performance - to SmithKline Beecham, the Anglo-American healthcare group.

The shares rose 35p to 144p on the news, which followed the promising cancer drug results published on Thursday by British Biotech, the UK's largest biotechnology company.

Proteus will be eligible for royalty and milestone payments as SB uses technology covered by the patent. Other companies are also producing adjuvants using Proteus' technology, and the group could receive royalty payments even if SB uses adjuvants made by these companies.

Mr Jurek Sikorski, chief executive, said the deal could



be worth "several millions of pounds per year at peak sales". The agreement is worth about \$1m (£500,000) over the next three years.

Mr Sikorski said that SB had the option of converting the agreement to an exclusive one.

SB, a leading vaccine manufacturer, generated sales of more than \$500m in its vaccine business last year.

It is understood that Proteus will sign a deal with a leading cardiovascular company thought to be Merck of the US - on its DNA-binding technology in the next few weeks.

The British Investment Trust PLC.

The British Investment Trust aims to achieve long term capital growth from a portfolio of international investments and secure for shareholders regular increases in dividend.

Company Half Year Financial Highlights

as at 30th September (unaudited)

	1995	1994
Net Asset Value		
Per Share	253p	231p
Ordinary Shareholders' Funds	\$789m	\$722m
Dividend Per Share	2.2p	2.1p

To: The Secretary, The British Investment Trust PLC,
Donaldson House, 97 Haymarket Terrace, Edinburgh EH12 5HD.

Please send me a copy of the 1995 Interim Report.

Name _____
Address _____
Postcode _____

Edinburgh
FUND MANAGERS PLC
Edinburgh Fund Managers plc, Donaldson House, 97 Haymarket Terrace, Edinburgh EH12 5HD

Past performance is not necessarily a guide to future performance.
The value of shares and income from them can fall as well as rise and investors may not get back the amount invested. Regulated by BMO.

McCarthy & Stone lifted by lower land and building costs

By Tim Burt

McCarthy & Stone, Britain's biggest builder of retirement homes, yesterday reported a near doubling of profits following a sharp reduction in land and building costs.

Pre-tax profits jumped from a restated £4.7m to £9.2m in the year to August 31, after lower overheads helped lift gross margins from 37 per cent to 33 per cent.

The improvement, achieved on reduced sales of £87.3m (£71.2m), persuaded the group to declare its first dividend since 1991 with a full year pay-out of 2p.

Mr Matthew Thorne, finance director, said the profits growth was due mainly to favourable land costs, which have fallen by more than 30 per cent in the past three years.

Goldsborough tops £6m with 17% rise

By Motoko Rich

Sales in the homecare and acute hospitals businesses of Goldsborough Healthcare rose to more than 50 per cent of turnover for the first time, as the group lifted full year pre-tax profits by 17 per cent from £5.26m to £6.16m.

Mr Graham Smith, chief executive, said the increasing contribution from homecare and acute hospitals matched the group's strategy of decreasing its dependence on nursing homes, where substantial investment and high gearing were necessary to generate growth.

He said the group's goal was to equalise profit contributions from each division in the next few years.

Turnover advanced 22 per cent from £41.7m to £51.1m in the year to October 1. Within that, acute hospitals showed

the strongest growth, raising sales 47 per cent from £7.5m to £11.5m and operating profits 52 per cent to £2.9m (£1.9m).

Homecare followed with a 23 per cent rise in sales to £17.1m (£13.9m) and 27 per cent lift in operating profits to £1.9m (£1.5m).

Nursing homes advanced sales by 11 per cent to £23m and operating profits were up 6 per cent to £6.6m (£6.2m). Mr Smith said growth in the division was only generated by acquisitions and new home openings.

During the year, the group added 200 beds to its care homes, bringing the total to 1,453. Occupancy rates averaged 92.5 per cent, compared with 95 per cent.

Earnings per share fell from 13p to 12.3p. The final dividend is raised 17 per cent to 2.7p, making a total of 3.9p (2.3p).

O'Reilly consortium ups NZ stake

By Christopher Price

A consortium headed by Mr Tony O'Reilly, the Irish entrepreneur, has paid NZ\$66m (£8.7m) to increase its stake in Wilson & Horton, the New Zealand publisher.

The purchase of a 7 per cent stake takes the holding of Independent Press, a joint venture between the O'Reilly Trust and Independent Newspapers, to 44 per cent. Independent Press paid NZ\$8.50 a share for its 6.9m shares.

The consortium bought into the New Zealand group in May, purchasing its 29 per cent stake from Brierley Investments.

Four of the consortium's directors sit on the Wilson & Horton board, while Mr Michael Horton, managing director, has become a director of Independent Newspapers.

Cater Allen down as stock lending falls

By Christopher Price

Cater Allen, the financial services group, yesterday unveiled a 6.5 per cent dip in half-year pre-tax profits, from £10.1m to £9.44m, blaming a decline in its stock lending business. On a like-for-like basis, the fall was 1.5 per cent.

Mr James Barclay, joint managing director, attributed the fall to the previous first half's "exceptional" performance. "Last year was very good, this year is just good."

Pre-tax profits from the stock lending business fell 30 per cent from £5.32m to £3.72m. Margins declined in the domestic market as conditions became more competitive, while the international business was hit by the decision by Barclays to reduce Cater Allen's share of a joint venture.

Offshore trust and banking saw profits increase 58 per cent

to £3.11m. Mr Barclay said the business was one which the group wanted to expand further.

Jersey, where the company has a trust fund and private bank, was proving attractive to offshore funds because of its non-EU status.

The winding down of the group's Lloyd's business continued, with the disposal of the three remaining managed syndicates.

Mr Barclay said the outlook for the full year was positive, despite some reservations in the market over changes to the gilt repo market, which will open up the market for stock lending. "We believe the changes present an opportunity for the group to increase its presence."

Earnings per share fell 10 per cent to 21.4p (33.7p). The interim dividend is lifted to 9p (8p).

COMMODITIES AND AGRICULTURE

MARKET REPORT
Copper
tightness
dominates

Copper continued to dominate at the London Metal Exchange this week and other base metals followed its overall decline. Nearby tightness had showed some signs of easing as the cash premiums over forward positions narrowed - but by yesterday's close the "backwardation" (as it is known in the trade) against the three months delivery position was back to the exceptionally high \$265.50-a-tonne level at which it ended last week.

The big backwardation continued to attract metal into

Commodity	Price	Change
Aluminum	1,400.00	+10.00
Aluminum alloy	1,400.00	+10.00
Copper	1,400.00	+10.00
Lead	1,400.00	+10.00
Nickel	1,400.00	+10.00
Zinc	1,400.00	+10.00

LME warehouses, but at a relatively slow pace. LME stocks rose 1,150 tonnes and 4,076 tonnes respectively were announced on Tuesday and yesterday, taking the total to 221,575 tonnes. Traders have seen the sluggish rise in stocks as an indication that the tightness is "fundamental" rather than technical and so is likely to dissipate gradually.

Copper values rallied yesterday, with the cash position gaining \$44 to \$265.50 a tonne, and the three months \$16 to \$274, both down \$28 on the week. Traders told the Reuters news agency that at one stage, after an LME stocks rise was announced, the three months price looked likely to break below \$2,700 a tonne. "The market looked vulnerable again," said one, "but as we have seen recently, cash buying came to the rescue."

Aluminum followed copper's lead throughout. The three months price recovered \$5 yesterday but was still \$19 down on the week. Early in the day it had baulked at the \$1,700

hurdle, where it encountered strong resistance. Other losers on the week were lead, down \$6 to \$228.50 a tonne for three months delivery, and nickel, down \$20.50 to \$88.25. Nearby tightness remained a feature in the lead market, however, with the cash/three months backwardation remaining close to \$30.

Nickel's recent weakness is linked to anticipation of a change in the fundamental supply/demand situation when some large production projects come on stream. This has been evident in a slowing in the rate of reduction of LME warehouse stocks and was underlined yesterday when the total showed a small rise - only the third since January.

At the London Bullion Market the gold price eased yesterday as more lending came into the market. The correct imbalance that had led to the development of an unprecedented backwardation in mid-week. The spot price, which peaked on Wednesday \$390.40 a troy ounce, closed at \$388.55 an ounce, down \$1.15 on the day but still \$2.95 up on the week. The market remained jittery, however, traders told Reuters, they estimated that up to 1m ounces of metal had been made available to the market since it first went into backwardation on Tuesday. That was sufficient to restore the normal "contango" situation (where forward prices carry premiums reflecting financing and carrying costs), analysts said, but did not guarantee that the market would not tighten again later this month ahead of an expected resurgence of central bank lending in the new year.

London Commodity Exchange robust coffee prices came under pressure in the second half of the week after producer representatives meeting in Bali failed to come up with concrete decisions on maintaining their export retention scheme, which was already viewed with some scepticism in the market. The January delivery position plunged \$97 on Thursday and another \$64 yesterday to end \$218 down on the week at \$2,074 a tonne.

Richard Mooney

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)

ALUMINUM, 99.7% Purity (5 per tonne)

Cash 1,400.00

Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

ALUMINUM ALLOY (5 per tonne)

Cash 1,400.00

Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

LEAD (5 per tonne)

Cash 228.50

Previous 228.50

High/Low 228.50/228.50

AM Official 228.50

Karb close 228.50

Open Int. 4,804

Total daily turnover 1,515

NICKEL (5 per tonne)

Cash 88.25

Previous 88.25

High/Low 88.25/88.25

AM Official 88.25

Karb close 88.25

Open Int. 4,804

Total daily turnover 1,515

ZINC (5 per tonne)

Cash 1,400.00

Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

Special high grade (5 per tonne)

Cash 1,400.00

Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

Special high grade (5 per tonne)

Cash 1,400.00

Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

Special high grade (5 per tonne)

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Previous 1,390.00

High/Low 1,400.00/1,390.00

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Karb close 1,400.00

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Previous 1,390.00

High/Low 1,400.00/1,390.00

AM Official 1,400.00

Karb close 1,400.00

Open Int. 4,804

Total daily turnover 1,515

Precious Metals continued

WHEAT LCE (100 Troy oz; \$/troy oz)

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Day's 386.1

High 386.1

Low 386.1

Vol 386.1

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Sett. 386.1

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Day's 386.1

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Saturday December 2 1995

Hopes for more to come

In his third Budget, Mr Kenneth Clarke knew he had to deliver tax cuts. But he also knew the public sector borrowing requirement this year was forecast to be £7.4bn higher than expected a year ago. So there had to be fiscal prudence, as well. In the event, the chancellor of the exchequer satisfied both demands by fully satisfying neither with tax cuts for 1996-97 of £3.1bn, spending cuts of £3.2bn and the decline in the public sector borrowing requirement shifted back a year. His party expects more next November. Will it get what it wants?

The entire debate is largely misconceived. One aspect of this is the way attention is focused on income tax, even though it is responsible for only a quarter of government receipts.

Another is exaggeration of the "cuts". The ratio of total government receipts to gross domestic product is forecast to fall by only a quarter of a percentage point, from 38.4 per cent in 1995-96 to 38.2 per cent next year. This represents a true tax cut of only £1.9bn, the remaining £1.3bn merely being the return of the automatic increase in the tax burden with economic growth.

The overhang of tax increases imposed earlier in the parliament must also be remembered. The ratio of general government receipts to GDP is still expected to rise from 36 per cent in 1993-94 to 37 per cent in 1996-97, a net increase of £13.2bn in 1996 prices, equivalent to nearly 7p in the pound on the basic rate of income tax. It is hardly surprising that the government is so unpopular.

In judging prospects for next year, much attention has been devoted to the optimism of the Treasury's forecast for GDP next year. The 3 per cent rate of economic growth is indeed above the current consensus.

Mid-cycle pause

The rationale is that the slowdown in growth in the course of this year is just part of a worldwide mid-cycle pause. The US economy already recovered its growth momentum in the third quarter of this year. Long-term interest rates have regained virtually all the ground they lost last year. Moreover, the Federal Reserve lowered short-term interest rates by a quarter of a percentage point in July; the Bundesbank cut the discount rate to 3 1/2 per cent in August; and the Bank of Japan cut its rate to a record low of 1/2 per cent in September.

Inflation, forecast at 2 1/2 per cent in the Group of Seven leading industrial countries, creates no obstacle to aggressive monetary

easing. From the point of view of the UK, it is particularly helpful that its principal European neighbours are in the same boat, with low inflation and a slowdown.

There must be a good chance that early reductions in interest rates on the continent, led by the Bundesbank, would permit lower rates in the UK as well, without undermining the pound's fragile stability. Since starting reached an all-time low last month on a trade-weighted basis, this matters.

Even if economic growth were to be below 3 per cent next year, overall inflation (as measured by the GDP deflator) could well exceed the forecast of 2 1/2 per cent. If so, nominal GDP would still grow fast enough to support what the Institute for Fiscal Studies considers cautious Treasury revenue forecasts for next year.

Buoyancy decline

Here, admittedly, is a puzzle. General government receipts are expected to be £6.8bn lower this year than was expected a year ago. This is partly because the economy is expected to grow only 2 1/2 per cent in 1995-96, down from the 3 per cent expected a year ago, and overall inflation is expected to be 2 1/2 per cent, down from the 3 1/2 per cent forecast last year. But it is also because of an inexplicable decline in tax buoyancy, notably in VAT receipts.

On balance, the forecasts for revenue do not seem unreasonable, with over-optimism on some points offset by caution on others. Targets for public spending, however, are optimistic. The control total (which excludes cyclical social security) is expected to fall by 0.9 per cent in real terms next year. Even spending on health is expected to stand still. Perhaps the government can hold the line on spending in this way for another year. But it is bound to prove difficult.

Even if all were to go as planned, the PSBR would be 3 per cent of GDP in 1996-97 and 2 per cent in 1997-98. The chancellor could then offer another Budget much like this year's. But much more than that would involve jettisoning plans to balance the budget in the longer term.

That may be Mr Major's secret plan: to hope things turn out as well as forecast, pocket half the contingency reserve once again, and allow the PSBR to float up to 3 per cent of GDP for 1997-98. That would give a desperate Tory prime minister £10bn to play with, enough to deliver a 20p basic rate after the general election. Would the British public fall for such a ruse again? Would Mr Clarke fall for it even once?

The celebrated Mittelstand companies will thrive only if Germans become more entrepreneurial, writes Andrew Fisher

Cost of being safety-conscious

Germans are being exhorted to take risks. As big companies shed jobs and move more production abroad, shifting to small and medium-sized companies to see if they are dynamic enough to help maintain employment and prosperity.

Many of Germany's Mittelstand (medium-sized) companies are world class. The best are highly export-oriented and technologically alert. But concern is growing about their financial strength and capacity to innovate. Germany's lack of a thriving venture capital scene to nurture new high-tech companies is also cause for worry.

Last month, Chancellor Helmut Kohl added his voice to those calling on Germans to become less security-minded and more entrepreneurial. "Kohl has a sense for what is happening," says Mr Gunter Dunkel, head of corporate banking at Bayerische Hypothek- und Wechselbank. "The problem has developed to the level where it is approaching a crisis."

Other bankers agree. Ways of encouraging financing for start-up companies, innovation and development capital will be discussed on Wednesday at one of Mr Kohl's regular meetings with businessmen, union officials and ministers. "This shows how seriously the subject is regarded," says Mr Carl-Ludwig von Boehm-Bezing, a director of Deutsche Bank.

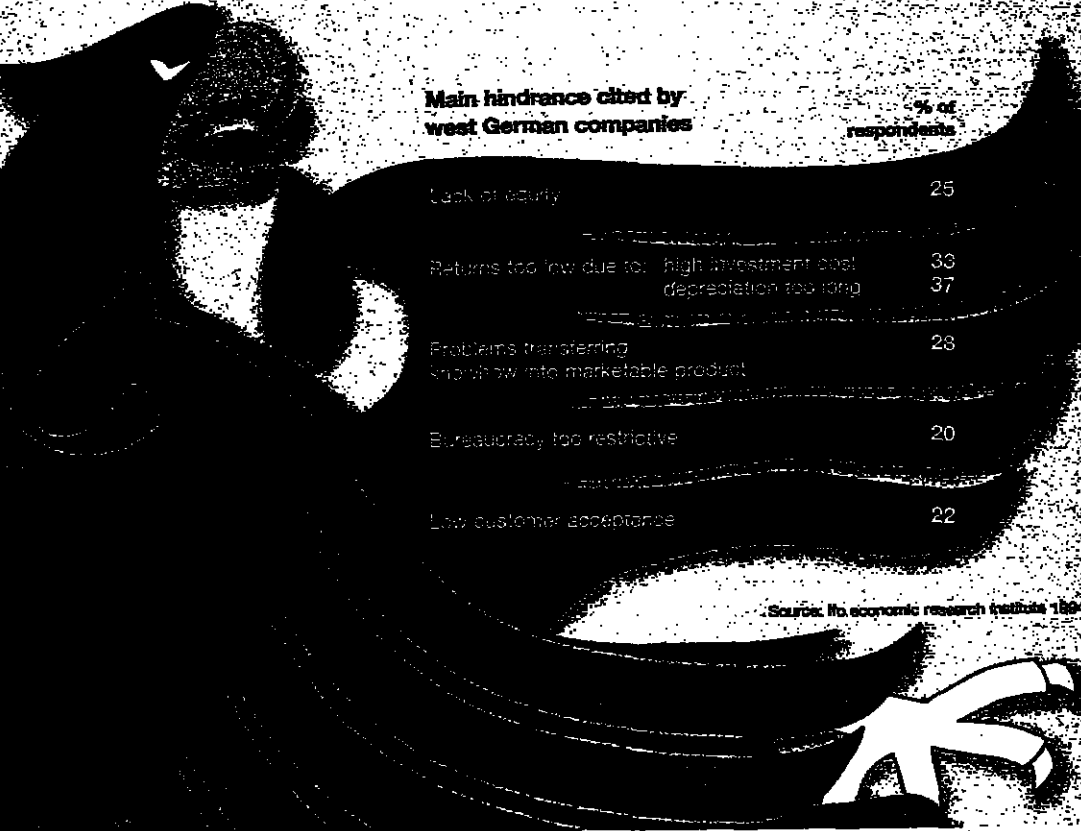
Even if the government did all that bankers, businessmen and economists desire, namely cut corporation and other taxes (which take more than 60 per cent of profits) and provide incentives to equity investment, the problem would remain tough. Efforts need to be directed in three ways:

● Bringing the Mittelstand up to date, improving its low equity base - equity averages only 17.5 per cent of capital in German industry - and improving conditions for expansion. Mittelstand companies - generally with up to 500 employees and sales rising to DM100m (€69m) - account for half of German industrial turnover and two-thirds of jobs.

But German companies' average net return on sales is a tiny 1.5 per cent. While there are plenty of state-supported soft loan programmes, direct equity investment is less forthcoming. Also, banks are becoming more rigorous about corporate lending.

● Generating more venture capital for technologically advanced new

Stumbling blocks to innovation



companies and encouraging more people to start businesses. There are only a few venture capital operations in Germany.

● Making industry more innovative and removing bureaucratic and fiscal obstacles to investment. Companies cite lack of equity capital and bureaucratic hurdles - which cost industry an estimated DM58bn a year and add to Germany's cost problems - as big disincentives to investing in new products and processes.

Germany's share of world trade in high-tech areas, such as microelectronics and biotechnology, is relatively low at 14 per cent against Japan's 18 per cent and the US's 28 per cent, although it holds up well in overall manufacturing.

Achieving any of these objectives will be hard, but an attempt should be made to tackle them together. Germany's postwar prosperity, with its generous social welfare and pension benefits, tight regulations and high labour costs, tends to stifle new business activity.

"Risk-averse attitudes prevail throughout the German economy

and society," says Ms Marlies Hummel, an economist at the Ifo economic research institute. "Life can be very comfortable in this warm economic atmosphere." She and others believe that Germany's intractable unemployment situation, with more than 3.5m people (9.2 per cent of the labour force) out of work, will prompt more people to start their own businesses.

But failure is also frowned upon, she notes. "In the US, it is rather easy to start a business. If you don't succeed, OK. It's bad luck and you start again. Here, the social point of view is different and people don't respect those who have failed in business. It's psychological."

Germany's fiscal and welfare system is also discouraging. "You have a social safety net that allows you to survive with decency and you are taxed heavily if you succeed," says Ms Hummel.

Venture capital experts echo this, pointing out the disincentive effect of some of the world's highest taxes on people wanting to build businesses and earn high rewards.

"There is no culture of the young, successful start-up entrepreneur," says Mr Helmut Schthaler of Techno Venture Management, a Munich-based venture capital operation.

This lack of role models could be rectified if new businesses had better access to start-up and development capital. But Germany's financial markets must also expand so that companies can be more easily floated to the public when they have reached a certain size, enabling investors to take profits.

The drive to set up a European version (Easdaq) of the US Nasdaq securities market to improve exit possibilities for investors in small, technologically oriented companies is generally supported in Germany, although some bankers are sceptical about whether it will meet domestic needs.

Whatever improvements are made, Germany's small and medium-sized companies cannot make up for all the jobs lost at bigger companies. The main reason these concerns go outside Germany is to

be closer to foreign markets at a time of increasing globalisation of business, says Ms Hummel.

"Only a very small part of this trend is due to cost pressures," she says. Since 1990, notes Mr Boehm-Bezing, German companies have invested an average of DM27bn a year outside their own country, with only DM5bn flowing in from foreign investors. But Ms Hummel still thinks it vital that the German cost burden be reduced.

Moreover, says Ms Barbara Böttcher, an economist at Deutsche Bank Research, Mittelstand companies cannot escape German costs so easily by moving abroad, although they can shift some production to cheaper countries, especially in eastern Europe. They also benefit less than big companies from state-funded research and development.

Ms Böttcher feels Germany is heading for an industrial crisis unless innovation and job creation are encouraged. "The German economy has remained at a high level, but competition has increased."

The Mittelstand itself is not without fault. If German investors are reluctant to buy shares, many companies are unwilling to accept equity stakes because of the loss of independence. "Lots of Mittelstand companies don't want to reveal their plans and strategy," says Mr Wolfgang Bässermann, loan executive at Bayerische Vereinsbank.

There are financial constraints too. "I see companies wanting to expand, but every new step means more tax," says Mr Frank Stangenberg-Haverkamp, head of corporate finance at IKB Deutsche Industriebank, which specialises in Mittelstand financing. "That's one reason there are relatively few initial public offerings in Germany."

A more fluid pension system, with less reliance on the state and more on private provision, would also help develop the German financial scene. Pension funds on Anglo-Saxon lines would channel a high volume of funds into equities and thus foster securities markets and help finance small companies.

Such developments are some way off. With all the problems facing companies, says Mr Stangenberg-Haverkamp, "it's astonishing there is still a readiness to innovate and take risks". Politicians now have to try to ensure that risk-taking becomes more the norm and less the exception.

Reluctant master craftsmen

chamber) of Munich and Upper Bavaria. It found that 47 per cent of company owners did not expect to be able to hand over to an heir.

The main reason given by the younger generation for shying away from business responsibilities was the fact that their education had given them other interests. The

next most common argument was an unwillingness to become self-employed.

Of the companies with no hand-over possibilities, about half will close, says Mr Lothar Semper, the Handwerkskammer's general manager. Since enough businesses are being started to make up the defi-

cit, the problem is not desperate. But as Mr Kohl pointed out, it showed the extent to which Germans had become security-conscious rather than risk-minded. "Our society must put a greater value on independence."

Mr Walter Weisz, a consultant to family craft firms, understands the

problem. "If the father is 60 and the son around 30, the son has seen what it is like for 25 years. His mother has had hardly any time for him and his father works all through the weekend. The son may also be a Meister (master craftsman), but he doesn't want to work 60 hours a week in his own firm."

LETTERS TO THE EDITOR

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Compensation to farmers must end

From Mr Terry Wynn MEP.

Sir, Caroline Southey reports on the "Fischler" plans to reform the Common Agricultural Policy further ("Changes down on the farm", November 26). It is quite phenomenal that we are currently spending Ecu 26bn (some £20bn) on compensatory payments to around 5m farmers - the ECU that is £20bn in compensation simply because the price of their cereals, milk or whatever has gone down.

Moreover, it transpires that nearly 40 per cent of those farmers

have another source of earnings and only about 2.2m are full-time farmers.

I, like various commentators on the Fischler paper, am also surprised and pleased by the tone. However, I know Commissioner Fischler has rejected the idea of more radical reforms as being too costly - probably precisely because the compensatory payments would cost too much.

I am sure I will be shot at from all directions but I respectfully submit that compensation to farmers

cannot last forever. It has to be partial and it has to be time-limited. No wonder the farmers are not complaining too much at the thought of further "reforms". They are looking forward to more compensation.

Terry Wynn, chairman, land use and food policy inter-group, European Parliament, Mae 3277, 87-113 rue Belliard, Brussels

Software's only route if users are to benefit

From Mr Malcolm Lewis-Jones.

Sir, I was very interested to read your leader regarding computer software ("No revolution for software", November 29) and, specifically your comments on Sun Java. As you say, such universal compatibility is nothing new. As you also say, economics wins over technology and if universal compatibility was what the market wanted, that is what the market would get.

This rather sterile debate is mistaking form for function. The

Internet is about distribution, not product. The point of business software is to enable users to increase productivity and profitability. In order to ensure the continued success of the enterprise, if software fails in this, it can be universally compatible, downloaded daily or launched as a big cultural event, but it will still be pointless.

Only by adding utility and simplifying usage will software producers grant greater benefits to users. The barriers to IT in business lie not in communications, but in

user acceptance and response to organisational change. Only when users themselves build enterprise-wide IT systems will they "own" them and therefore use them. Then the business will drive the IT department and not vice versa.

Malcolm Lewis-Jones, managing director, USoft UK, Regal House, 70 London Road, Twickenham, Middx, UK

Diesel engines objectionable at the very least

From Mr Peter Wood.

Sir, I thought I would never see your motoring correspondent write the words diesel and particulates in the same paragraph ("A reward for cleanliness", November 25/26).

He says that you see diesel cars smoking only when driven hard. This is not an infrequent occurrence due to their relative low power, as any driver who has been

following a diesel when overtaking or climbing a hill will confirm. And why does he single out delivery vans while seemingly absolving diesel cars when they are often fitted with identical engines?

Diesel smoke is at the very least objectionable, and particulates are increasingly under suspicion as being harmful to health, a fact

not mentioned in the article. Stewart Marshall has long held a prejudice in favour of diesels. He should present a more balanced view.

Peter Wood, Little Crecalt, Natland, Kendal, Cumbria LA9 7QS, UK

Key in to all the family

From Mr Frank Haigh.

Sir, Tim Jackson's report "Ethics and your phone book" (November 27) does not mention that CD-Rom phone disks are a boon to those doing genealogical research. An acquaintance asked me to find others in Canada with the name Parlier. Using the Canada-Phone Rom-Disk it took me less than 45 seconds to display all those of that name with a phone in Canada and perhaps another 15 seconds to print them out, together with addresses and postal codes. There were only about 18 as I recall. Not so useful if you are a Smith or a Jones, or your name is John MacDonald and you hail from Cape Breton, Nova Scotia.

Frank Haigh, 19 West Park Drive, Ottawa, Ont. K1B 3G6 Canada

Stamp on it

From Mr Peter Verstage.

Sir, If the UK chancellor, Kenneth Clarke, had slapped a tax of £10 per thousand on envelopes, there would have been an uproar. All serious minded people would see it as being blatantly unfair to one particular industry. Yet the effect of the 1p increase in postal charges announced for the spring will be exactly the same.

May I, on behalf of the envelope industry, urge the government to reconsider.

Peter Verstage, managing director, Mekvale Envelopes, Grange Mills, Weir Road, London SW12 0LX, UK

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Man in the News • Steve Jobs

Patience of Jobs pays off

Apple's co-founder has made a remarkable comeback, says Louise Kehoe

Steve Jobs, the co-founder of Apple Computer and the Silicon Valley wunderkind of the 1970s, this week pulled off one of the most remarkable comebacks seen in an industry notorious for sudden changes in fortune.

He left Apple in 1986 after a rancorous falling-out with John Sculley, the former PepsiCo executive he had hired to bring professional management to the company. Ever since, he has struggled to find a new role in the high-tech industry.

But on Thursday he became the first billionaire of the 1990s in "Silicon Valley" with the spectacular stock market debut of Pixar Animation Studios, his computer animation company which combines computer technology and Hollywood talent. Pixar has captured the imaginations of investors after the success of *Toy Story*, Disney's new hit produced by Pixar and the first feature film created entirely by computer animation.

From an offer price of \$22 (\$14.47) the new stock jumped to \$47 on Wednesday, its first day of trading, setting back to \$41½ in early trading yesterday. The sale netted about \$234m for Pixar and put the value of Jobs' remaining 80 per cent stake in the company at almost \$1.2bn.

This is a far cry from his life immediately after leaving Apple. A previous project - Next Computer - failed to live up to its promise of becoming a new PC powerhouse to challenge both Apple and IBM. He was forced to close its computer manufacturing operations and concentrate on software development.

However, with what now seems inspired prescience, he acquired Pixar in 1986 for about \$10m. He bought it from Filmworks, the company formed by George Lucas, the film-maker, which had pioneered the use of computers to create special effects for films such as *Star Wars*.

Since then he has invested an additional \$50m or so in Pixar as it moved from aspirations to create high-powered graphics workstations to its new focus on film-making. Pixar got its big break in 1991 when it won a contract from Disney to produce three feature films. Jobs gradually began playing an active role in the management of Pixar hav-

ing at first insisted that he would be a "hands-off" investor.

Critics say pointedly that his new-found wealth comes from the business in which he has had least involvement. But Jobs says he "bought into" Pixar's dream of creating computer animated films "both spiritually and financially" almost 10 years ago. "I believed that computer graphics were going to be very important in the future and I saw the potential of what was happening at Pixar," he says.

Indeed, Pixar's emergence as a leader in computer animation points to his real strengths: the vision to recognise early the business potential of new technologies and bring them to market ahead of the pack.

It was this that led him in his early 20s to pioneer the personal computer market by producing one of the first commercial models. Later, the Apple Macintosh led the PC industry in the development of "graphical user interfaces",

with point-and-click icons which most people found much easier to use than the cryptic commands of MS-DOS, Microsoft's operating system.

"The fact that he's defied history, allowing lightning to strike twice - first with Apple and now at Pixar - really solidifies our view of him as a visionary," said Tim Bajarin, president of Creative Strategies Consulting.

Now 40 and a little fuller of face and thinner on top than when he launched the Macintosh computer in 1978, Jobs is no longer putting all his eggs in one basket. He is splitting his time between Pixar and Next, where he recently launched a new software product that makes it easier to create interactive sites on the Internet, the global network of computers.

The Internet "is the most exciting thing happening in computers today," he says. "It marks the progression of the computer from a computational device to a communications device. Also," he adds,

it is very exciting because Microsoft doesn't own it."

In that latter comment lies a hint of the Steve Jobs of old. While at Apple he would rant against the hegemony of IBM, warning that it would stifle innovation. Today, his *bête noire* is Microsoft, but the sentiments are unchanged.

In his quest to counter Microsoft's dominant role in the software industry, Jobs finds common ground with long-time friend Larry Ellison, chairman and chief executive of Oracle, the world's second largest software company. Oracle and Next both have their headquarters at Redwood Shores, south of San Francisco, and the gossip in Silicon Valley is that recent talks between the two industry executives have gone beyond social chitchat.

Jobs is said to be advising Ellison as he puts together plans to launch a \$500 network computer for low-cost access to the Internet. The plan is believed to involve Apple Computer software, which Oracle

is seeking to license. Last year Ellison explored the possibility of acquiring Apple, an idea that was perhaps also inspired by his friend Jobs.

Jobs is reticent in discussing his role. "Apart from giving him the basic idea [for a low-cost network computer] I haven't really been involved," he says. He insists that his departure from Apple is "ancient history" and "water under the bridge".

But Jobs has also said recently he has a plan to "fix Apple", leading to speculation that he might once again play a role in the future of the company he founded.

"Don't hold your breath," says Jobs. "I love Apple and I'd like to help them in any way I could, but Mike Spindler [Apple chief executive] doesn't even return my phone calls, so it has come to nothing."

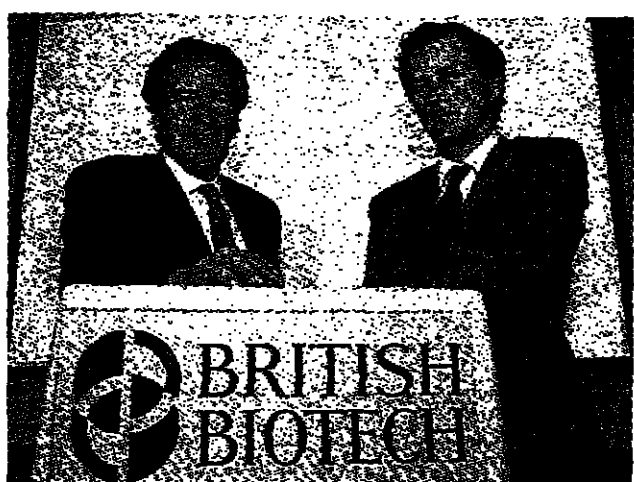
While the staying power of his ventures has yet to be proved - both Pixar and Next are expected to face tough competition - Jobs' determination to be more than a Silicon Valley legend is clear.

"We have a dream to build Pixar into the second great animation studio after Disney and that is going to take a lot of energy. Anything left over from that, Next will consume - so I have my work cut out for me over the next few years."



War of words in the reform club

Protests are growing over Russia's privatisation programme. Chrystia Freeland explains why



Surprise success story: Keith McCullagh (left) and James Noble

A healthy assets mix

Daniel Green on a British biotech group which is blazing a trail with a new cancer drug

Mr Keith McCullagh had a 25th birthday present on Thursday. That was the increase in value of his 14 per cent stake in British Biotech - he is chief executive - when the share price rose 50 per cent in response to test results from a new cancer drug.

There were celebrations, too, among the 350 employees of the Oxford-based company, the UK's biggest in biotechnology. Fifteen are now paper millionaires.

In a clinical trial, more than half the 91 patients receiving the drug marimastat had responded well, with one third seeing a reduction or a stabilisation in tumour size. The patients were suffering from one of four cancers: ovarian, pancreatic, colorectal or prostate. Unlike many cancer drugs, marimastat appears to have only modest side-effects.

The company, although pleased with the results so far, warned that at least two years of clinical tests and regulatory scrutiny remain before a product can be launched.

That did not stop analysts forecasting sales of \$1bn a year if the drug makes it to the market. The shares closed last night at 1.67p - up from 97p a week earlier - valuing the company at \$311m (\$1.2bn).

Mr McCullagh, who trained as a vet and once did research into heart disease in African elephants, believes he is now well on the way to fulfilling his dream of creating a new pharmaceuticals company from scratch.

He was head of research in the UK for Glaxo, a US drugs company, when it was bought by Monsanto of the US in 1985. His UK research operation was closed.

Inspired by US biotechnology companies, Mr McCullagh and Mr Brian Richards, his boss at Glaxo, raised £2.5m from venture capitalists to start a new company. They picked a dozen scientists from Glaxo UK, and brought over Mr McCullagh's pet research programme on enzymes that break down the links between body cells.

Using a mixture of genetic engineering and traditional trial and error, British Biotech's scientists searched for drugs to inhibit these enzymes, called matrix metalloproteinases (MMPs), and for diseases to which they could be applied.

They found marimastat, which seems to protect healthy cells from being broken down by a growing tumour. It appears to help form a shell around the tumour which cuts off its blood supply. "We were the first into MMP inhibitors," says Mr McCullagh, "but there are several others two or three years behind us."

The company, floated in 1992, also has other research programmes, in asthma, AIDS and heart disease, and has raised money several times as the payroll grew.

But with research costs rising, McCullagh and Richards decided to concentrate on specialist hospital drugs, where a salesforce of a dozen is enough to cover the UK, and to sign joint ventures with pharmaceutical companies such as Glaxo Wellcome to develop the other, more widely distributed drugs prescribed by GPs.

The extra funds from such partnerships have allowed it to set up a US operation in Annapolis, Maryland, and to conduct clinical trials in many countries outside the UK.

British Biotech is now one of the top handful of biotech companies in the world by valuation. Yet its success has surprised many in the industry. "Like most companies in the sector, British Biotech will have negligible sales until its first big product launch, and it lost £10.5m in the six months to October."

US analysts in particular had questioned the company's valuation, arguing that there are US biotechnology companies whose research programmes look as good but whose shares are cheaper.

On a technical level, many pharmaceuticals companies could have done the same as British Biotech. In corporate terms, some biotechnology companies have raised more money and taken drugs all the way to the market. But British Biotech has a rare combination of assets: a drug with the potential to treat many different kinds of cancer; a portfolio of other experimental drugs with similar sales potential; and a partnership with the world's biggest drugs company, Glaxo Wellcome.

Mr McCullagh, now 52 years and two days old, says: "We are about half way through the task of building an international pharmaceuticals business. It's a long haul, but we've come through the foothills quite well."

In the often savage world of Russian business, bodyguards are more ubiquitous than secretaries and gangland-style assassinations have become almost commonplace.

But even Moscow's most hard-bitten business leaders have been shocked by the war of words that has broken out among four leading banks over the government's privatisation programme. A troika of banks - Inkombank, Alfa-bank and Rossiyskiy Kredit - attacked the programme and accused another bank, Menatep, of unfairly benefiting from it.

The banks' protests have been taken up by communist and nationalist politicians keen to exploit public fears over privatisation in the campaign for the parliamentary elections on December 17. Reformers and businessmen fear that the row could undermine support for further moves towards a market economy.

"This controversy has given the communists a card with which to turn things back," says Mr Mikhail Khodarkovsky, president of Menatep bank. "It means that when a new group of politicians comes to power, instead of continuing to divide the state property which remains, a red vision of already privatised property might begin."

The row erupted this week, when the presidents of the three banks urged the government to halt the privatisation programme, which they described as "ill-prepared and questionably organised". They also accused Menatep of bidding more than it could afford and of failing to pay the government the money promised in past sales.

Mr Konstantin Kagalovsky, vice-president of Menatep, denied the accusations and launched a fierce counter-attack. He described the disgruntled threesome as "just a group of banks who fear that they will not win the privatisation auctions and so have decided to complain".

Another prominent Moscow financier, whose bank has not taken sides in the dispute, agrees that the three banks are hardly impartial observers. "This is a quarrel among thieves," he says. "If they could, Inkombank, Alfa and Rossiyskiy Kredit would be doing exactly what Menatep is doing."

Though he has no illusion about his colleagues' motives, the banker thinks they have a point. "It's true that all of us can be called thieves," he says, "but there's got to be a limit somewhere and this is highway robbery."

The broadside marks a new phase in Russia's four-year effort to move from central planning to a market economy. In the past, the struggle over the transformation of the economy has boiled down to a quarrel between reformers and communists. Now the reformers have come under fire from some of the most prominent members of the nation's new, capitalist elite.

One reason that even those who describe themselves as "thieves" have begun to question this year's sell-off is the enormous value of the companies on offer. As Mr Khodarkovsky of Menatep bank explains: "All the privatisation which took place before was just small change. What's happening now is privatisation of the real economic base of the country."

In this round, the Kremlin is trying

to sell off its stake in 20 of Russia's most prized companies and many other smaller enterprises. The offer includes 5 per cent of the giant Lukoil concern, at a starting price of \$38m, and 51 per cent of Sankom, which controls massive oil and gas reserves in the Far East, for \$125m.

A second reason for the controversy over the present round of privatisation is its speed: the sale is to be completed before the end of the year. Government backers say the programme - which officials hope will raise Rb5,700bn (\$1.8bn) - is vital to this year's efforts to meet tight budget deficit targets which have helped which in inflation and stabilise the rouble.

But the Byzantine nature of the deals has raised concerns that the process could become one big "insiders' game" with the banks ending up seizing assets without paying the full

'All the privatisation which took place before was just small change. What's happening now is privatisation of the real economic base of the country,' says one banker

price for them. Some of the bids, for example, involve investors lending the government money in return for holding the shares in trust and selling them at a future date.

These worries have been fed by the results of some of the sales which have already taken place. Last month an outside bidder was kept out of the auction for a 40 per cent stake in Surgutneftegaz, one of Russia's largest oil companies, by strong-arm tactics - including the closure of the nearest airport and road-blocks manned by armed guards. The auction, organised by the company's own managers, was won by a pension fund which is a subsidiary of the company.

Allegations of official misconduct in the sale of Norilsk Nickel, a large mining concern, have provoked a civil suit against the government. And this week privatisation authorities cancelled the results of a third auction for Nafta-Moskva, a large oil exporter.

But there is a growing view among the public that the sales are being manipulated to benefit a small group of government insiders. This has led Mr Boris Fyodorov, one of the architects of Russian market reforms, to call for a halt to the programme. In a stinging attack, the former minister of finance and parliamentary candidate, warned the government last month that, unless it abandoned the scheme, someone was likely to "wind up behind bars".

"On the eve of elections the outgoing government is trying to sell quickly and cheaply state property that is worth billions of dollars," he said. "This must be stopped immediately."

"I think it is in the interests of the

state to stop making a fool of itself and cancel the operation. So, Victor Stepanovich [Chernomyrdin, the prime minister], please stop this shameful thing."

Both Mr Fyodorov and the three banks say that if the privatisation round continues, its excesses will offer a perfect pretext for renationalising some enterprises in Russia. With communist and nationalist parties riding high in the polls, there is a real possibility that the next government will be a "red-brown" coalition that would be tempted to challenge the property rights of the owners of privatised enterprises.

Most Russian observers are confident that the communists and their nationalist allies would not seek a return to an orthodox, centrally planned communist economy. But many of them worry that a communist-nationalist administration might act on its campaign promise to overturn a few of the privatisations which, in the public's perception, have been most corrupt.

When the Russian government launched its bold privatisation programme, it chose speed over justice on the grounds that only a swift transition to capitalism offered insurance against a return of the communists. Three years later, that decision is rightly credited with having created what is a functioning market economy - in spite of all its shortcomings.

By taking the same approach today - just two weeks ahead of parliamentary elections likely to be dominated by the communists - the Kremlin risks undermining its proudest achievement.

Clinton's newfound shrewdness in foreign affairs has served him well in Ireland, writes Jurek Martin

Super solo without sax

There was just one brief moment in Belfast on Thursday evening tailor-made for the old, impulsive Bill Clinton. He was nearing the end of a day in which he had been mobbed by enthusiastic crowds in Londonderry and on the still mean but less dangerous streets of the capital.

The throng outside City Hall, waiting for him to turn on the Christmas tree lights, was the biggest of all and in buoyant mood, chanting "Bill, Bill, Bill". Van Morrison, Ulster's rock'n'roller, had warned them up with some vintage numbers, among them *There'll Be Days Like This*, the ironic anthem for the Troubles. The stage was literally littered with saxophones. Surely the president of the US, First Gentleman as well as First Minister, could not resist picking up his musical instrument of choice.

But he did not blow his horn, as he had in Prague, Hollywood and on late night TV at home. For this was a disciplined president determined to sound only one note - that peace had come to Ulster and could make a permanent home there if what he called the "old habits" and "hard grudges" of violence were dead and buried.

Rarely has a presidential mission been executed with such care and precision. If Ulster is a minefield of sensitivities, extending explosively to London and Dublin, Mr Clinton, in his most economical yet eloquent mode, stepped on none of them. Even his meetings with local politicians were carefully calibrated: Mr Gerry Adams, the head of Sinn Féin, Mr David Trimble, Ulster Unionist leader, and Rev Ian Paisley of the Democratic Unionist party each got 20 minutes with the president and his senior advisers.

The long-awaited public handshake with Mr Adams was conducted on the Catholic Falls Road with such discretion, out of sight of the travelling press corps, that not a Sinn Féin camera, that unionists raised few objections. In any case, Mr Trimble was instantly rewarded with a trip in the president's limousine, as well as his later tête-à-tête. When the Clintons shopped briefly on the Protestant Shankill Road, they did so next to the fish shop where 10 people were blown up just over two years ago - and they bought, symbolically, oranges.

Mr Clinton appears to have favoured no faction in his meetings, nor did he seek to move forward the latest negotiating framework agreed earlier in the week by Mr John Major and Mr John Bruton, the British and Irish prime ministers. His constant companion at each session was former US senator Mr George Mitchell, head of the international panel that will look into the question of decommissioning weapons in the Irish conflict.

Rev Paisley predictably complained that the president was not "well briefed" on the loyalist viewpoint. The White House thinks he has been marginalised by the peace process and political developments in Ulster, but was only too happy to offer him the compliment of the private session with the president. By his own incendiary rhetorical standards, Dr Paisley was relatively sweetness afterwards, naturally promising to fight a united Ireland but stating: "I will erect no barriers to a true peace."

Moreover, Mr Clinton's praise for Mr Adams as a peacemaker implied no approval of the IRA. The president shrewdly put him in the same public league as Mr Gary



Hand to hand: Bill Clinton greets people in Londonderry

McMichael and Mr David Ervine, both connected to Protestant paramilitaries, complimenting all for taking "the guns from the streets". He drove that home by declaring to "the men of violence" that "your time is over", a deliber-

ate play on the old IRA motto "the time has come". All this, together with an equally impressive affirmation on Wednesday of strong US relations with Britain, bespeaks a carefully planned trip - remarkable given the

competing policy demands of the budget battle in Washington and the Bosnian peace agreement. For that, much credit is due to Ms Nancy Soderberg, the tough national security council deputy.

Ms Soderberg, who said that the atmosphere in Ulster on Thursday had made her feel "tingly" with emotion, is suspected of nationalist sympathies, the result of her long employment by Senator Edward Kennedy of Massachusetts. But she knows her Ireland and her ethnic politics and, in this case, received professional assistance from the US embassies in London and Dublin and from Ms Kathleen Stephens, formerly UK desk officer at the state department and now the energetic US consul general in Belfast.

But Mr Clinton's own imprint on the mission was also evident. Some close watchers of the president think he is now much driven by what he sees as the warrior-turned-peacemaker legacy of Mr Yitzhak Rabin. Certainly there has been a consistency in his message to the factions in Bosnia and Ireland in the weeks since the Israeli prime minister was assassinated: that durable peace can never be externally imposed but only mutually agreed by those on the ground ready and willing to make it. All the US can really do is help make it work.

It is also a message which, if accompanied by results, does resonate politically back home. The qualified support for a US military presence in Bosnia offered this week by Senator Bob Dole, the majority leader and Mr Clinton's probable opponent in next year's presidential election, reflects this. And the same premise

may be applied to Ireland.

This is not, as the British body politic and media assert, simply because there are 40m Americans of Irish descent, the majority of them are traditional Democrats in any case and are more likely to cast their votes on bread-and-butter domestic issues than on which candidate is doing more for the "catholic country".

More important is the political reality that although a successful foreign policy alone may not win national elections (as president George Bush found out in 1992) the appearance of incompetence in external affairs can help lose them (Mr Jimmy Carter in 1980). That perception, based on the rocky foreign policy record of Mr Clinton's first two years, was a potentially millstone round his neck going into next year, but, thanks to the Middle East, Bosnia and now Ireland, the burden appears lighter.

It is harder to predict if Mr Clinton's message, with all its right words and symbols, will have a lasting impact in Ulster and the Republic. The warmth of his welcome, with Dublin yesterday matching Belfast, seems a good omen for progress, as does the relative absence of public dissent.

That lone shout of "Never" at the Mackie engineering plant in Belfast to his assertion that those who renounce violence have a stake in the future was the exception not the rule. As the president put it: "often think the people are way ahead of their political leaders in wanting peace."

One Belfast resident, who admitted sympathy for Protestant paramilitaries, said: "I come from a hard part of town. But Clinton's given us some movement. That's better than before." Perhaps a saxophone solo was not needed.

CURRENCIES AND MONEY

MARKETS REPORT

Dollar stable

By Philip Gave

The dollar was yesterday unable to sustain a breach of the DM1.45 level as investors took profits ahead of the week-end.

It still managed to finish three pence firmer on the week, closing in London at DM1.451, its highest level in around ten weeks. Against the yen it closed at ¥101.33, barely changed on the day, or over the week.

Aside from the dollar, the French franc remained the focus of attention, amid a wave of public sector protest against stringent fiscal measures proposed by the government. At one point the franc threatened to break above FF347 against the D-Mark, before a round of profit-taking prompted some respite, with the franc closing at FF345.7 from FF344.45.

The generally firmer dollar helped to insulate sterling from any post-budget jitters,

and it finished largely unchanged at DM2.312 and \$1.5308. Over the week, it was unchanged against the D-Mark, but lost three cents against the dollar.

The public sector strife in France, and its economic implications, remained the main focus. "People are starting to take quite a serious attitude to the implications of the strike," said Mr Jeremy Hawkins, chief economist at the Bank of America in London.

He said the franc appeared to be in a loss-loss situation: an early resolution would probably involve the government retreating from fiscal austerity, while if it persisted, it would start to cause economic dam-

age.

Mr Avinash Persaud, currency strategist at JP Morgan in London, said the franc was being shielded from the full gravity of the policy conflict.

He said the currency would have weakened to around FF345, were it not for the current "feeding frenzy" for yield among investors. He cited the Italian lire and Swedish krona, both of which have rallied sharply in recent weeks, as examples of other countries which had benefited from this focus.

Mr Persaud predicted that the franc might escape the full sanction of the market until such time as the market believed German interest rates had bottomed. He warned, however, that "growth is the glue that keeps the government strategy together."

He said that if growth faltered, as he expects, the two-pronged strategy of achieving fiscal consolidation while bringing down unemployment would be difficult to achieve.

He said the risks were clearly stacked on the down-

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Is the future of The Matrix?

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ough every cent certainly betel.

But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees and the world.

UNHCR Public Information
Box 2500
1 Geneva 2, Switzerland

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هكذا من الاصل

WORLD STOCK MARKETS

NORTH AMERICA

UNITED STATES (Dec 1/US\$)

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In the world of automotive component systems, Rockwell is world class

Rockwell

AUTOMATION • AERONAUTICS • TELECOMMUNICATIONS
DEFENCE ELECTRONICS • AEROSPACE • AUTOMOTIVE • GRAPHIC SYSTEMS

EUROPE

AUSTRIA (Dec 1/Scd)

BELGIUM (Dec 1/Fr)

DENMARK (Dec 1/Kr)

FINLAND (Dec 1/Mk)

FRANCE (Dec 1/Fr)

GERMANY (Dec 1/Mk)

GREECE (Dec 1/Dr)

IRELAND (Dec 1/Pt)

ITALY (Dec 1/Lira)

NETHERLANDS (Dec 1/Fr)

NORWAY (Dec 1/Kron)

POLAND (Dec 1/Zloty)

PORTUGAL (Dec 1/Pt)

SPAIN (Dec 1/Pt)

SWEDEN (Dec 1/Kron)

SWITZERLAND (Dec 1/Fr)

UNITED KINGDOM (Dec 1/£)

YUGOSLAVIA (Dec 1/Dinar)

CZECH REPUBLIC (Dec 1/Kc)

SLOVAKIA (Dec 1/Kc)

SLOVENIA (Dec 1/Tolar)

CROATIA (Dec 1/Kuna)

SERBIA (Dec 1/Dinar)

MONTENEGRO (Dec 1/Dinar)

MACEDONIA (Dec 1/Denar)

ALBANIA (Dec 1/Lek)

ROMANIA (Dec 1/Leu)

BULGARIA (Dec 1/Lev)

HUNGARY (Dec 1/Ft)

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MONTENEGRO (Dec 1/Dinar)

MACEDONIA (Dec 1/Denar)

ALBANIA (Dec 1/Lek)

INVESTMENT TRUSTS - Cont

Groff High Inc.	AM	785	18
Warrens		31	18
Swett Oriental		200	381
Govett Strategic	W	291	228
Greenfield		423	443
Greenhouse House		8	19
Group Data	SA	14	19
HR Japanese S&S	W	81	107
Warrens		30	32
Henders Lighted	TV	122	128
Warrens		24	32
Henderson S&S	SA	389	385
Hendrix Inc	SA	133	134
High Inc Trans	SA	83	57
House Group 1000	SA	882	102
Howe & S&S Co	SA	1313	136

[illegible][illegible][illegible][illegible]

112	70	3.8	108.7	10.5
113	70	3.8	108.5	10.5
114	70	3.8	108.3	10.5
115	70	3.8	108.1	10.5
116	70	3.8	107.9	10.5
117	70	3.8	107.7	10.5
118	70	3.8	107.5	10.5
119	70	3.8	107.3	10.5
120	70	3.8	107.1	10.5
121	70	3.8	106.9	10.5
122	70	3.8	106.7	10.5
123	70	3.8	106.5	10.5
124	70	3.8	106.3	10.5
125	70	3.8	106.1	10.5
126	70	3.8	105.9	10.5
127	70	3.8	105.7	10.5
128	70	3.8	105.5	10.5
129	70	3.8	105.3	10.5
130	70	3.8	105.1	10.5
131	70	3.8	104.9	10.5
132	70	3.8	104.7	10.5
133	70	3.8	104.5	10.5
134	70	3.8	104.3	10.5
135	70	3.8	104.1	10.5
136	70	3.8	103.9	10.5
137	70	3.8	103.7	10.5
138	70	3.8	103.5	10.5
139	70	3.8	103.3	10.5
140	70	3.8	103.1	10.5
141	70	3.8	102.9	10.5
142	70	3.8	102.7	10.5
143	70	3.8	102.5	10.5
144	70	3.8	102.3	10.5
145	70	3.8	102.1	10.5
146	70	3.8	101.9	10.5
147	70	3.8	101.7	10.5
148	70	3.8	101.5	10.5
149	70	3.8	101.3	10.5
150	70	3.8	101.1	10.5
151	70	3.8	100.9	10.5
152	70	3.8	100.7	10.5
153	70	3.8	100.5	10.5
154	70	3.8	100.3	10.5
155	70	3.8	100.1	10.5
156	70	3.8	99.9	10.5
157	70	3.8	99.7	10.5
158	70	3.8	99.5	10.5
159	70	3.8	99.3	10.5
160	70	3.8	99.1	10.5
161	70	3.8	98.9	10.5
162	70	3.8	98.7	10.5
163	70	3.8	98.5	10.5
164	70	3.8	98.3	10.5
165	70	3.8	98.1	10.5
166	70	3.8	97.9	10.5
167	70	3.8	97.7	10.5
168	70	3.8	97.5	10.5
169	70	3.8	97.3	10.5
170	70	3.8	97.1	10.5
171	70	3.8	96.9	10.5
172	70	3.8	96.7	10.5
173	70	3.8	96.5	10.5
174	70	3.8	96.3	10.5
175	70	3.8	96.1	10.5
176	70	3.8	95.9	10.5
177	70	3.8	95.7	10.5
178	70	3.8	95.5	10.5
179	70	3.8	95.3	10.5
180	70	3.8	95.1	10.5
181	70	3.8	94.9	10.5
182	70	3.8	94.7	10.5
183	70	3.8	94.5	10.5
184	70	3.8	94.3	10.5
185	70	3.8	94.1	10.5
186	70	3.8	93.9	10.5
187	70	3.8	93.7	10.5
188	70	3.8	93.5	10.5
189	70	3.8	93.3	10.5
190	70	3.8	93.1	10.5
191	70	3.8	92.9	10.5
192	70	3.8	92.7	10.5
193	70	3.8	92.5	10.5
194	70	3.8	92.3	10.5
195	70	3.8	92.1	10.5
196	70	3.8	91.9	10.5
197	70	3.8	91.7	10.5
198	70	3.8	91.5	10.5
199	70	3.8	91.3	10.5</

km	V ₀ %	W ₀ mm	D ₀ or F ₀ (g)
77	14.1		26.2
100	14.1	236.8	26.2
245	16.8	90.0	13.3
265	16.2		
285	16.2	693.0	38.4
305	15.3	51.5	73.1
325			
345	22.8		
365		42.8	68.1
385			
405	13.1	53.0	42.9
425	14.6	511.8	
445	17.7	87.9	38.2
465	17.7	87.9	38.2
485	17.7	87.9	38.2
505	17.7	87.9	38.2
525	18.2	35.4	63.3
545	18.2		
565	22	107.5	2.3
585	1.9		
605	71.8	82	20.5
625	82	37.5	20.5
645	64	44.6	14.8
665	11.9	45.5	14.8
685	8.7		
705	8.7	78.8	18.3
725	44	132.5	18.3
745	21	98.3	9.8
765	12.1	98.3	6.5
785	4.8	101.7	2.8
805			
825			
845			
865			
885			
905			
925			
945			
965			
985			
1005			

هكذا من الاصل

LONDON SHARE SERVICE

BNV TRUSTS SPLIT CAPITAL - Cont.

[illegible]**LEISURE & HOTELS - Cont.**[illegible]

OTHER FINANCIAL - Cont.

[illegible]**PROPERTY - Cont.**[illegible]

SUPPORT SERVICES - Cont

[illegible]

ATM - Cont

[illegible]

OTHER INVESTMENT TRUSTS

	Index	Price	High	Low
Represented by City				
Aluminum	100	100	200	200
Aluminum (20-24)	100	100	200	200
Aluminum (25-29)	100	100	200	200
Aluminum (30-34)	100	100	200	200
Aluminum (35-39)	100	100	200	200
Aluminum (40-44)	100	100	200	200
Aluminum (45-49)	100	100	200	200
Aluminum (50-54)	100	100	200	200
Aluminum (55-59)	100	100	200	200
Aluminum (60-64)	100	100	200	200
Aluminum (65-69)	100	100	200	200
Aluminum (70-74)	100	100	200	200
Aluminum (75-79)	100	100	200	200
Aluminum (80-84)	100	100	200	200
Aluminum (85-89)	100	100	200	200
Aluminum (90-94)	100	100	200	200
Aluminum (95-99)	100	100	200	200
Aluminum (100-104)	100	100	200	200
Aluminum (105-109)	100	100	200	200
Aluminum (110-114)	100	100	200	200
Aluminum (115-119)	100	100	200	200
Aluminum (120-124)	100	100	200	200
Aluminum (125-129)	100	100	200	200
Aluminum (130-134)	100	100	200	200
Aluminum (135-139)	100	100	200	200
Aluminum (140-144)	100	100	200	200
Aluminum (145-149)	100	100	200	200
Aluminum (150-154)	100	100	200	200
Aluminum (155-159)	100	100	200	200
Aluminum (160-164)	100	100	200	200
Aluminum (165-169)	100	100	200	200
Aluminum (170-174)	100	100	200	200
Aluminum (175-179)	100	100	200	200
Aluminum (180-184)	100	100	200	200
Aluminum (185-189)	100	100	200	200
Aluminum (190-194)	100	100	200	200
Aluminum (195-199)	100	100	200	200
Aluminum (200-204)	100	100	200	200
Aluminum (205-209)	100	100	200	200
Aluminum (210-214)	100	100	200	200
Aluminum (215-219)	100	100	200	200
Aluminum (220-224)	100	100	200	200
Aluminum (225-229)	100	100	200	200
Aluminum (230-234)	100	100	200	200
Aluminum (235-239)	100	100	200	200
Aluminum (240-244)	100	100	200	200
Aluminum (245-249)	100	100	200	200
Aluminum (250-254)	100	100	200	200
Aluminum (255-259)	100	100	200	200
Aluminum (260-264)	100	100	200	200
Aluminum (265-269)	100	100	200	200
Aluminum (270-274)	100	100	200	200
Aluminum (275-279)	100	100	200	200
Aluminum (280-284)	100	100	200	200
Aluminum (285-289)	100	100	200	200
Aluminum (290-294)	100	100	200	200
Aluminum (295-299)	100	100	200	200
Aluminum (300-304)	100	100	200	200
Aluminum (305-309)	100	100	200	200
Aluminum (310-314)	100	100	200	200
Aluminum (315-319)	100	100	200	200
Aluminum (320-324)	100	100	200	200
Aluminum (325-329)	100	100	200	200
Aluminum (330-334)	100	100	200	200
Aluminum (335-339)	100	100	200	200
Aluminum (340-344)	100	100	200	200
Aluminum (345-349)	100	100	200	200
Aluminum (350-354)	100	100	200	200
Aluminum (355-359)	100	100	200	200
Aluminum (360-364)	100	100	200	200
Aluminum (365-369)	100	100	200	200
Aluminum (370-374)	100	100	200	200
Aluminum (375-379)	100	100	200	200
Aluminum (380-384)	100	100	200	200
Aluminum (385-389)	100	100	200	200
Aluminum (390-394)	100	100	200	200
Aluminum (395-399)	100	100	200	200
Aluminum (400-404)	100	100	200	200
Aluminum (405-409)	100	100	200	200
Aluminum (410-414)	100	100	200	200
Aluminum (415-419)	100	100	200	200
Aluminum (420-424)	100	100	200	200
Aluminum (425-429)	100	100	200	200
Aluminum (430-434)	100	100	200	200
Aluminum (435-439)	100	100	200	200
Aluminum (440-444)	100	100	200	200
Aluminum (445-449)	100	100	200	200
Aluminum (450-454)	100	100	200	200
Aluminum (455-459)	100	100	200	200
Aluminum (460-464)	100	100	200	200
Aluminum (465-469)	100	100	200	200
Aluminum (470-474)	100	100	200	200
Aluminum (475-479)	100	100	200	200
Aluminum (480-484)	100	100	200	200
Aluminum (485-489)	100	100	200	200
Aluminum (490-494)	100	100	200	200
Aluminum (495-499)	100	100	200	200
Aluminum (500-504)	100	100	200	200
Aluminum (505-509)	100	100	200	200
Aluminum (510-514)	100	100	200	200
Aluminum (515-519)	100	100	200	200
Aluminum (520-524)	100	100	200	200
Aluminum (525-529)	100	100	200	200
Aluminum (530-534)	100	100	200	200
Aluminum (535-539)	100	100	200	200
Aluminum (540-544)	100	100	200	200
Aluminum (545-549)	100	100	200	200
Aluminum (550-554)	100	100	200	200
Aluminum (555-559)	100	100	200	200
Aluminum (560-564)	100	100	200	200
Aluminum (565-569)	100	100	200	200
Aluminum (570-574)	100	100	200	200
Aluminum (575-579)	100	100	200	200
Aluminum (580-584)	100	100	200	200
Aluminum (585-589)	100	100	200	200
Aluminum (590-594)	100	100	200	200
Aluminum (595-599)	100	100	200	200
Aluminum (600-604)	100	100	200	200
Aluminum (605-609)	100	100	200	200
Aluminum (610-614)	100	100	200	200
Aluminum (615-619)	100	100	200	200
Aluminum (620-624)	100	100	200	200
Aluminum (625-629)	100	100	200	200
Aluminum (630-634)	100	100	200	200
Aluminum (635-639)	100	100	200	200
Aluminum (640-644)	100	100	200	200
Aluminum (645-649)	100	100	200	200
Aluminum (650-654)	100	100	200	200
Aluminum (655-659)	100	100	200	200
Aluminum (660-664)	100	100	200	200
Aluminum (665-669)	100	100	200	200
Aluminum (670-674)	100	100	200	200
Aluminum (675-679)	100	100	200	200
Aluminum (680-684)	100	100	200	200
Aluminum (685-689)	100	100	200	200
Aluminum (690-694)	100	100	200	200
Aluminum (695-699)	100	100	200	200
Aluminum (700-704)	100	100	200	200
Aluminum (705-709)	100	100	200	200
Aluminum (710-714)	100	100	200	200
Aluminum (715-719)	100	100	200	200
Aluminum (720-724)	100	100	200	200
Aluminum (725-729)	100	100	200	200
Aluminum (730-734)	100	100	200	200
Aluminum (735-739)	100	100	200	200
Aluminum (740-744)	100	100	200	200
Aluminum (745-749)	100	100	200	200
Aluminum (750-754)	100	100	200	200
Aluminum (755-759)	100	100	200	200
Aluminum (760-764)	100	100	200	200
Aluminum (765-769)	100	100	200	200
Aluminum (770-774)	100	100	200	200
Aluminum (775-779)	100	100	200	200
Aluminum (780-784)	100	100	200	200
Aluminum (785-789)	100	100	200	200
Aluminum (790-794)	100	100	200	200
Aluminum (795-799)	100	100	200	200
Aluminum (800-804)	100	100	200	200
Aluminum (805-809)	100	100	200	200
Aluminum (810-814)	100	100	200	200
Aluminum (815-819)	100	100	200	200
Aluminum (820-824)	100	100	200	200
Aluminum (825-829)	100	100	200	200
Aluminum (830-834)	100	100	200	200
Aluminum (835-839)	100	100	200	200
Aluminum (840-844)	100	100	200	200
Aluminum (845-849)	100	100	200	200
Aluminum (850-854)	100	100	200	200
Aluminum (855-859)	100	100	200	200
Aluminum (860-864)	100	100	200	200
Aluminum (865-869)	100	100	200	200
Aluminum (870-874)	100	100	200	200
Aluminum (875-879)	100	100	200	200
Aluminum (880-884)	100	100	200	200
Aluminum (885-889)	100	100	200	200
Aluminum (890-894)	100	100	200	200
Aluminum (895-899)	100	100	200	200
Aluminum (900-904)	100	100	200	200
Aluminum (905-909)	100	100	200	200
Aluminum (910-914)	100	100	200	200
Aluminum (915-919)	100	100	200	200
Aluminum (920-924)	100	100	200	200
Aluminum (925-929)	100	100	200	200
Aluminum (930-934)	100	100	200	200
Aluminum (935-939)	100	100	200	200
Aluminum (940-944)	100	100	200	200
Aluminum (945-949)	100	100	200	200
Aluminum (950-954)	100	100	200	200
Aluminum (955-959)	100	100	200	200
Aluminum (960-964)	100	100	200	200
Aluminum (965-969)	100	100	200	200
Aluminum (970-974)	100	100	200	200
Aluminum (975-979)	100	100	200	200
Aluminum (980-984)	100	100	200	200
Aluminum (985-989)	100	100	200	200
Aluminum (990-994)	100	100	200	200
Aluminum (995-999)	100	100	200	200

INVESTMENT COMPANIES

[illegible]

OIL EXPLORATION & PRODUCTION

	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357
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PHARMACEUTICALS

[illegible]

PROPERTY

[illegible]

SPIRITS, WINES & CIDERS

[illegible]

SUPPORT SERVICES

	Miles	Price	+ or -
AUT 5		935	-2
Adrenal	2 1/2	795	
Alphabetic	4 1/2	26	
Auto Incl Sec	1	20	
Arden	2 1/2	487	+1
BET	2 1/2	127 1/2	+7
Bus	1 1/2	150	
PCM	2 1/2	255	
BGM	2 1/2	195	
Stack & Edit	2 1/2	85	
Portrait 6		210 1/2	
Bri Data Mgmt	2 1/2	130	
Books Service	1	84	
Business Prod	2 1/2	361	+5
CHI	2 1/2	128 1/2	
Crooks	2 1/2	274	
Control	1 1/2	122 1/2	
Current Business	1 1/2	21 1/2	+1 1/2
Codebook	2 1/2	168 1/2	
Crash Course	1 1/2	325	
Crash Course	1 1/2	26	-2 1/2

WATER

Anglian *

Bristol Water

Chesam A.

B.N.V.

Chesler

Dart Valley

East Surrey

Hardings

Mid Kent

North West

Northampton

Sewerage Trust

South Staff

South West

Southern

Thames

Welsh *

Can Pri

Westons

Can Pri

York Works

Yorkshire *

AIM

Alpha Centaur

AMCO Corp

Ade Grady

Amcor Recycled

Alcon Gals

Albionville & B

Am S. Brewery

Co 2nd Pri

Amstar

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Controversial use of public money proposed

Tokyo in new move to cut banks' bad loans

By Gerard Baker in Tokyo

Japan's ruling coalition partners proposed for the first time yesterday the use of limited government funds to help the country's banks dispose of their mountain of bad loans.

The coalition agreed on a plan to use Bank of Japan advances and government guarantees to assist in eliminating the non-performing assets at the country's seven housing loan companies, or "jusen". A solution to the justen problem is regarded as essential to restoring confidence in Japan's fragile financial system.

A research committee established by the three-party coalition supported a plan drafted by the finance ministry which calls on the main creditors of the justen to liquidate the housing loan companies expeditiously. It also backed the establishment of a special government-guaranteed body to take over some of the companies' assets.

The use of public money to

assist Japan's troubled banks is highly controversial. Opposition to the idea has grown in the last year following a succession of banking crises, including the collapse of several banks and allegations of criminal activity at Daiwa Bank.

But the government believes the scale of the country's financial problems is so great that public money is essential if stability is to be restored.

This year the authorities have been forced to advance emergency loans to a number of troubled or failed banks, but there has been no formal plan for government money to contribute to any bailout. Yesterday's announcement is the first step towards such a scheme.

The justen have more than ¥6,000bn (\$69bn) in uncollectible loans and are virtually bankrupt. They were established by leading banks in the 1970s to provide individual home mortgages, but were carried away on a wave of speculative lending in the 1980s.

Their main creditors are the nation's banks and agricultural co-operatives, who have almost ¥10,000bn in loans to the justen.

The ministry's plan, approved by the coalition, calls for the banks and agricultural co-ops to write off between them a sum equivalent to the bad loans of the justen. Those bad loans would then be cancelled.

The justen's remaining performing assets would be bought by the new body, which would pay for the loans by issuing bonds to be guaranteed by the government. The banks and other creditors would be expected to purchase those bonds.

The Bank of Japan would also be permitted to provide loans to the new body to help it dispose of its assets.

But agreement on the most contentious aspect of the justen problem is still some way off. The precise value of the loans to be written off by the banks and agricultural co-ops respectively is a matter of dispute between them.

French rail strike may spread to other key services

By David Buchan in Paris

French rail unions yesterday carried on with their nationwide strike which continued to draw wider protest actions along in its wake. Disruption of air and hospital services is now possible next week.

Government officials said Mr Alain Juppé, the prime minister, would take stock of weekend efforts to promote dialogue with the strikers, who are opposing planned government reforms of the welfare system and public services.

Mr Juppé may address the country on television, perhaps as early as tomorrow night, but no dramatic change of tack is expected, at least until President Jacques Chirac returns on Monday from a summit of French-speaking countries in Africa.

Mr Alain Lamassourie, the government spokesman, repeated that the government was determined to pursue its announced reforms because it was a question of the survival of public sector pension schemes.

Hopes that the government had pinned on yesterday's meeting between Mr Bernard Pons, the transport minister, and the railwaymen were dashed.

The unions complained that the minister had refused to suspend his plan for the SNCF rail network, involving a debt bailout ultimately linked to improved productivity measures, and to give categorical assurances of unchanged pension arrangements.

The franc fell during the day to a low of FF3.482 to the D-Mark, but recovered to FF3.455 on false hopes of a breakthrough in the rail strike.

Cabin crew at state-owned Air France and Air Inter decided to strike on Thursday against plans to restructure their companies.

The communist-leaning CGT federation called for a general strike again on Tuesday, while the Force Ouvrière, which is fighting to prevent Mr Juppé removing its management role in the health insurance system, called for protest actions by hospital workers on Monday.

Offering the government no prospect of an early respite, the three main doctors' unions and associations said they would support other groups' plans for a national day of protest on December 17. This protest is chiefly aimed at responding to Mr Juppé's statement that if 2m people protested in the streets, his government would not survive.

Some government backbenchers have openly speculated that the only way President Chirac might be able to resolve the impasse is by putting reforms to a referendum or by calling fresh parliamentary elections.

Eurotunnel picks up passengers, Page 2; Currencies, Page 10

THE LEX COLUMN

Cloudy Sky

After an initial bout of jitters, the UK stock market concluded that the latest Office of Fair Trading review of BSkyB is nothing to worry about. It is wrong. Yesterday's review of Mr Rupert Murdoch's satellite group is broader than past ones. It covers far more of the terms under which BSkyB makes its channels available to cable television companies, but also the terms under which programme providers gain access to the company's "black box" encryption system.

The secret of BSkyB's phenomenal commercial success is its *de facto* monopoly on UK pay-TV. This has two interlocking aspects. First, the group has bought up most of the attractive film and sports rights. Cable companies cannot afford to outbid BSkyB for these rights because they have fewer eyeballs glued to their screens; they have no option but to deal with BSkyB on its terms. Second, rival pay-TV channels cannot develop because they need to get access to BSkyB's encryption system. Since it would be hugely expensive to set up a rival network of black boxes, Mr Murdoch controls the gateway to customers.

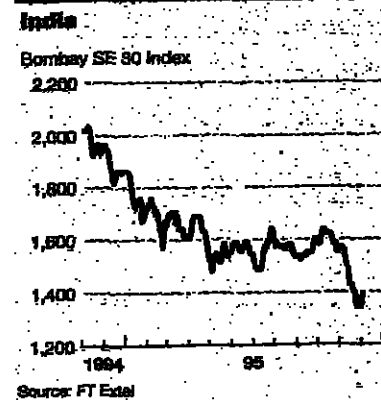
The latest review does not, of course, spell the end of BSkyB's monopoly. For a start, the OFT may do as it wishes. Even if it does not, the company is the Monopolies and Mergers Commission, it might not win its case. And even if the MMC decided there was abuse, dismantling BSkyB's monopoly would be hard. For example, making it open up its black boxes to competitors on more attractive terms might achieve little if BSkyB still controlled the most popular programmes. That said, the group's shares trade on such a sky-high multiple that it would be wise to factor in some regulatory risk.

British Biotech

The one certainty about British Biotech is that its shares will not stay where they are. If Marimastat, the company's oral anti-cancer drug, succeeds, the shares are still wildly undervalued despite a 60 per cent increase to £16.75 in the past two days. If it fails, the shares are worth a fraction of that.

This week's clinical trial results are impressive. Marimastat appears to restrict tumour growth in a range of cancers with few side effects. Taxol, a cancer treatment with a narrower profile and greater toxicity, has just received regulatory approval after only limited trials. Marimastat could

FT-SE Eurotrack 200:
1564.7 (+2.5)



produce annual sales of \$1bn early next century, with another \$700m coming from drugs against pancreatitis and arthritis. Given the industry's fairly fat profit margins, the consequent earnings stream would be a rich one. Even discounting those earnings back to the present and assuming only a 25 per cent chance of success for the three main products suggests a share price of £20. At a 50 per cent probability that rises to £40.

As the company itself stresses, these are early results. Much can yet go wrong, as it did earlier this year when the previous lead product ran into trouble. But with a spread of drugs progressing through clinical trials, only a cynic would argue that the group has not built up intrinsic value.

UK water

The interim results season for Britain's water companies, now drawing to a close, has done nothing to dispel the impression that the stocks are cheap. On the contrary, almost every company has reported profits and dividends ahead of expectations; yet the market has failed to respond. Most analysts have upgraded their forecasts: even if an incoming Labour government imposed a windfall tax, dividend growth of 10 per cent or more up to the turn of the century looks achievable. Since this is well ahead of the likely market average, it sits oddly with the sector's 40-50 per cent yield premium.

The standard explanation is political risk, but this has not prevented the generators, which are just as exposed, enjoying much lower premia: 10 per cent or so for National Power and

none at all for PowerGen. Moreover, the generators, unlike water companies, face big competitive threats. Water stocks are attractive even without the kind of bid frenzy seen in the electricity sector. But although there are fewer obvious predators, takeovers cannot be ruled out: bidders will look at cash flow, which means the sector looks about 20 per cent undervalued. It is a myth that the sector is cash-negative: in fact, half the companies are likely to generate cash, after paying dividends, this year. Moreover, unlike Lyonnaise des Eaux, in its bid for Northumbrian, a bidder from outside the water sector, such as a regional electricity company, would almost certainly not be referred to the Monopolies and Mergers Commission.

Bombay Stock Exchange

Bombay's stock exchange is drawing in paper. Share deals require large bundles of small-denomination certificates, each accompanied by a stamped and signed transfer deed, to be traded around. Sometimes certificates get lost, so it is hardly surprising that disputes are common. But matters have really got out of hand: in this week's row between the exchange and Reliance, India's largest quoted company, about the appearance of duplicate certificates. The dispute has now reached the point where Reliance, plagued by a three-day suspension of its shares, is demanding a complete delisting. This would be a case of cutting off its nose to spite its face: the smaller National Stock Exchange, on which Reliance's shares would still trade, is much less liquid.

Whatever the rights and wrongs of this particular case, the row highlights Bombay's crying need to accelerate the development of a proper electronic settlement system. That would sweep away the need for paper certificates. Not only would that improve efficiency, it would also enable Bombay to attract more foreign investors, some of whom are put off by its antiquated practices. There is plenty to attract them. Earnings multiples have collapsed from 40-50 times two years ago to around 10 times - a level which fails to reflect continuing earnings growth averaging around 30 per cent. With the economy growing at 6 per cent a year, and inflation at only 8 per cent - not to mention the growing political consensus over economic reform - the investment opportunities are considerable.

Deposed telecoms company chief fights for \$4m pay-off

By Alan Cane, James Harding, Peggy Hollinger and William Lewis in London

Lord Young of Grafton, deposed two weeks ago as chairman of Cable and Wireless, the UK telecommunications group, is fighting for a pay-off worth more than £2.5m (\$4m), despite earlier claims that he had no contract with the company.

He and Mr James Ross, chief executive, were asked to leave by the board after a power struggle between the two men grew into a public row which threatened the group's stability. When they left, C&W attached no blame to either man and said each would get what was his due.

Lord Young has always claimed to have no contract with the company. At the heart of the current negotiations, however, is a letter, signed apparently by Lord Sharp, the former chairman

and architect of the modern C&W. Lord Sharp died in May 1994.

The current board, it is understood, had no previous knowledge of the letter and is deeply divided over how to deal with the former chairman's claim.

No directors would comment yesterday on the negotiations, which are believed to be at an early stage. Mr Brian Smith, who took over as non-executive chairman after Lord Young's departure, said last night he was leaving questions of severance pay to the remuneration committee, chaired by Mr Win Bischoff, chairman of Schroders, the merchant bank.

Mr Ken Clayton, C&W's company secretary, said last night: "Lord Young does not have a service contract. The lack of a contract is very clearly stated in the accounts." He added: "We have no letter, no contract. Lord

Young has left Cable and Wireless and that was announced. He has no connection in the building." He said: "The last thing that anybody would be doing is negotiating with Lord Young about his pay-off."

Outside his home overlooking London's Regents Park, Lord Young last night refused to comment. His wife said "he should be contacted through his office".

Lord Young's total claim is thought to comprise share options totalling some £1.7m, together with pension entitlements and a sum in lieu of salary until his leaving date, set last month, of February 1997.

The reaction from institutional shareholders indicated that they would even resist a much lower award.

"If it were a £2m pay-off, then I think we would need to express our discontent through the non-executives," one said.

Madrid's cafés cry foul over football

Continued from Page 1

when matches are in full swing, and the cost of televised football for the restaurants, cafés and bars last year was at least Pta10bn, or almost \$1bn, according to the association. Evening football caught on after Spain staged 1982's World Cup, when stadiums were equipped with new floodlights. But the problem has become acute only in the past three years or so, Mr Galindo said. "People's habits don't change

overnight. There was a custom of going out on Saturdays. This custom has been lost, little by little."

Support for their cause is being recruited from suppliers - some drinks companies which advertise during the games and in the stadiums are withdrawing their custom.

Mr Galindo said 10 or 12 big drinks companies had already done so, including Osborne, the brandy and sherry group, and dairy company Leche Pascual. Codorniu, a well-known pro-

ducer of sparkling wine, has written to the federation expressing its concern and promising to cancel its traditional prime time television commercials. Coca-Cola said it had expressed support for its clients, but had taken no steps to withdraw advertising.

The clubs themselves appear not to be suffering yet from the campaign. An advertising agent for Real Madrid said stadium advertising was usually paid under six-month or one-year contracts.

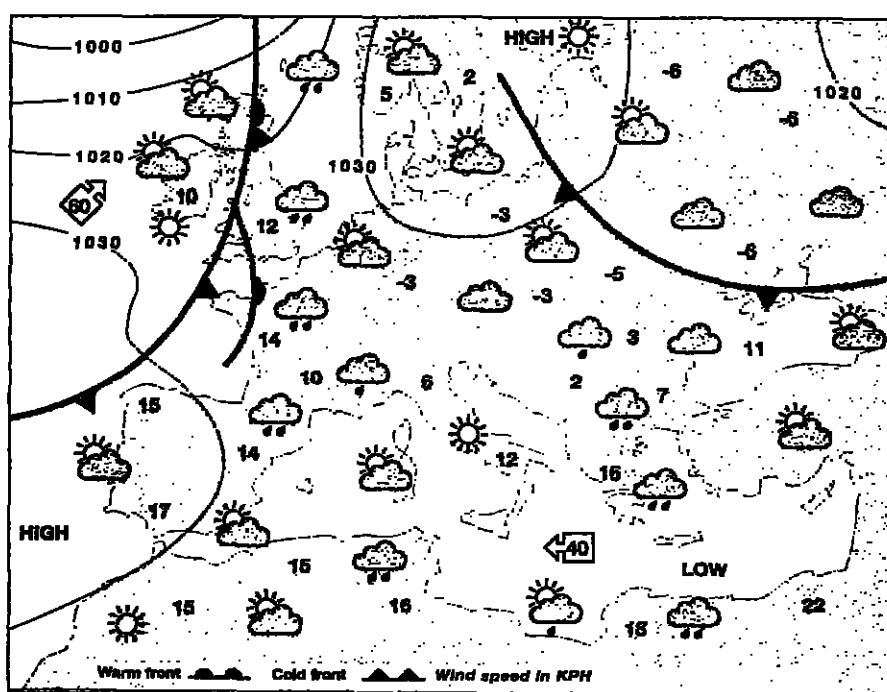
FT WEATHER GUIDE

Europe today

High pressure over Scandinavia will result in dry and sunny conditions. Russia will be overcast with light snow. It will continue settled and sunny from Poland to the Black Sea and the eastern Mediterranean region. The Balkans will be unsettled. Hungary, Croatia, Serbia and Albania will be cloudy with rain and heavy snow in the mountains. It will be especially wet in Greece. High pressure west of Portugal will result in sunny conditions in the western Mediterranean. The Balearic Islands will have showers however. Northern parts of the UK will be overcast with occasional showers. Southern regions will be cloudy but dry.

Five-day forecast

Temperatures in central Europe will drop below zero over the next few days. Russia will be cloudy with light snow at times and heavy snow in the Carpathians. The Mediterranean will be unsettled and rain will continue in the Balearic Islands and Greece. Southern Ireland will be cloudy over the next few days with persistent rain.



Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteorological Service of the Netherlands

TODAY'S TEMPERATURES

Location	Maximum	Minimum
Abu Dhabi	31	27
Accra	27	24
Algiers	17	14
Amsterdam	10	8
Athens	17	14
Atlanta	19	16
B. Aires	20	17
Bham	11	8
Bangkok	32	29
Barcelona	15	12

Cairo	31	28
Cardiff	11	8
Casablanca	19	16
Cebu	29	26
Chicago	10	7
Cologne	10	7
Dakar	29	26
Dallas	22	19
Delft	10	7
Doha	29	26
Dubai	29	26
Dublin	11	8
Edinburgh	12	9

Faro	19	16
Frankfurt	10	7
Geneva	10	7
Gibraltar	19	16
Glasgow	10	7
Hamburg	10	7
Helsinki	10	7
Hong Kong	29	26
Honolulu	29	26
Istanbul	19	16
Jakarta	29	26
Jersey	10	7
Karachi	29	26
Kuala Lumpur	29	26
L. Angeles	29	26
Las Palmas	20	17
Limbe	29	26
London	10	7
Luxembourg	10	7
Lyon	10	7
Madeira	10	7

Madrid	12	9
Manila	29	26
Manchester	10	7
Melbourne	29	26
Mexico City	29	26
Miami	29	26
Moscow	10	7
Munich	10	7
Nairobi	29	26
Nassau	29	26
New York	10	7
Nice	19	16
Nicosia	29	26
Osaka	10	7
Paris	10	7
Perth	29	26
Prague	10	7

Period Years	1	2	3	4	5	6	7	8	9	10
Quartile Ranking	1	1	1	1	1	2	1	1	1	1

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